

Key Features of UNICEF Supply Division

UNICEF Executive Board Orientation

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SUPPLY DIVISION: CRITICAL FUNCTIONS

- Supports results for children with an **effective, efficient supply operation**
- Helps meet UNICEF Core Commitments for Children in emergencies by providing **rapid response to emergency supply and logistics** needs
- Contributes to **influencing markets** to ensure sustainable access to essentials supplies for children
- Serves as a **centre of expertise** and knowledge on essential supplies for children and supply chains, while **building capacities of national governments**
- Provides **procurement services** to governments and development partners on strategic and essential supplies
- Establishes **policies for supply chain** activities
- Uses **product innovation** to increase results and decrease costs



EVOLUTION OF THE SUPPLY FUNCTION



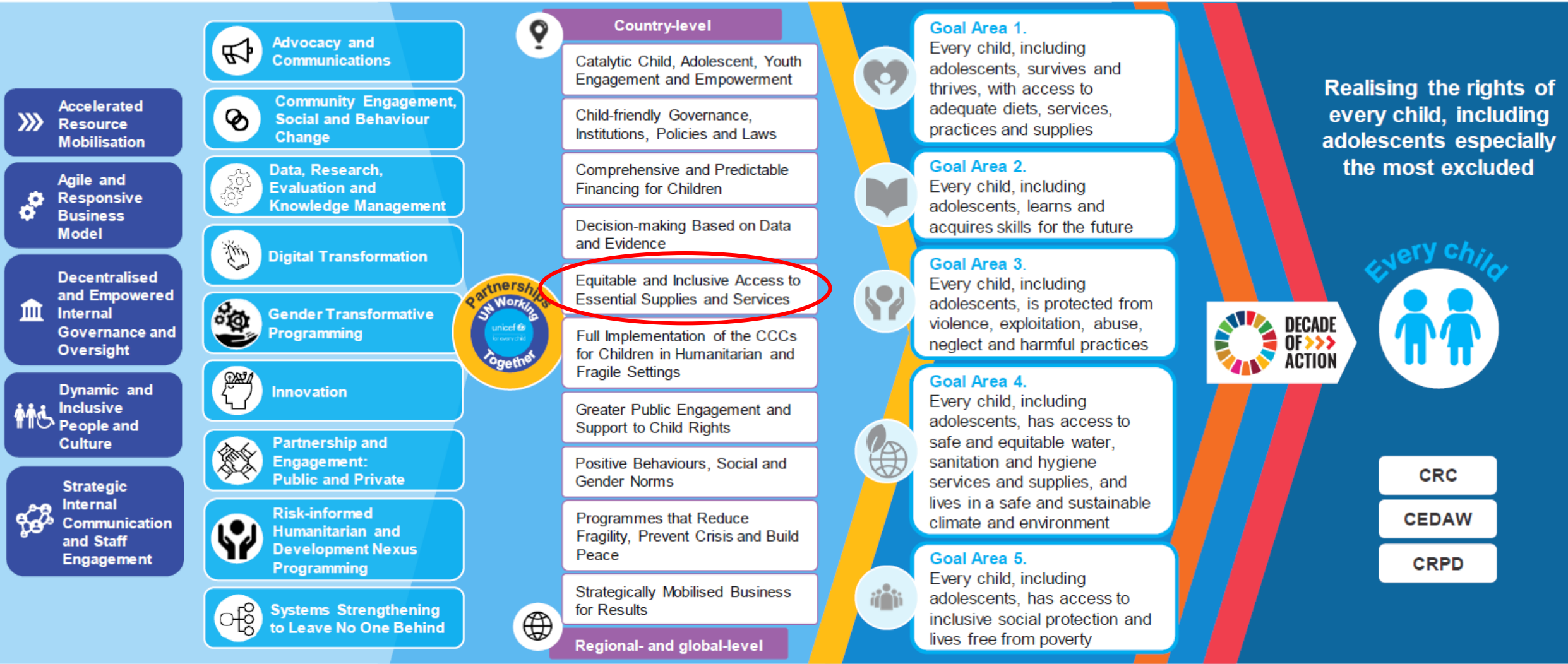


Towards 2030: An Ambition Renewed

PRINCIPLES Accountability **Access** Anti-racism and Non-discrimination Equity / Inclusion / LNOB Gender Equality Human Rights Humanitarian Principles

CROSS-CUTTING PROGRAMMES Climate Action Disability Gender Peacebuilding Resilience

Enablers Change Strategies Medium-Term Changes (by 2025) Long-Term Results (by 2030) Impact



Sphere of control and accountability Sphere of influence Vision

SUPPLY STRATEGIC PRIORITIES 2022–2025



Emergency preparedness and response

UNICEF and governments have improved emergency preparedness planning that include all relevant supply elements and improved timeliness of procurement, transport and delivery of supplies for emergencies



Strategic procurement and delivery

Supply Division's procurement and delivery advances access to essential supplies and services with a focus on areas where UNICEF has the strongest comparative advantage



Market influencing and product innovation

Businesses are engaged in the development of innovative products; and country programmes together with governments generate demand and implement products which meet programmatic needs and benefit children and families



Financing partnerships and solutions

Countries' domestic and domestically-mobilized financing have increased and access to essential commodities for children (and their families) has improved



Systems strengthening

An increasing number of countries independently manage their national supply chains in the areas of health, nutrition and education efficiently, effectively and with technical long-term sustainability



Digitalization of the supply chain

Decision making is supported by improved access to real-time data and evidence and the UNICEF supply chain is optimized through the use of digital solutions and new technologies



Strategic partnerships

The expertise, technologies, networks and resources of public and private sector partners are increasingly leveraged, based on shared interest, to advance access to essential supplies for children



People and culture

The Supply Community has progressed in becoming a more agile, diverse, high performing & connected workforce thriving in a nurturing, inclusive and empowering organizational culture

SUPPLY DIVISION

Copenhagen | Valencia | Budapest
New York | Addis Ababa

~50%
MEN

600
STAFF

~50%
WOMEN

~50% from
PROGRAMME
COUNTRIES



~50% from
INDUSTRIAL
COUNTRIES

UNICEF Staff Team
Award 2020 & 2021



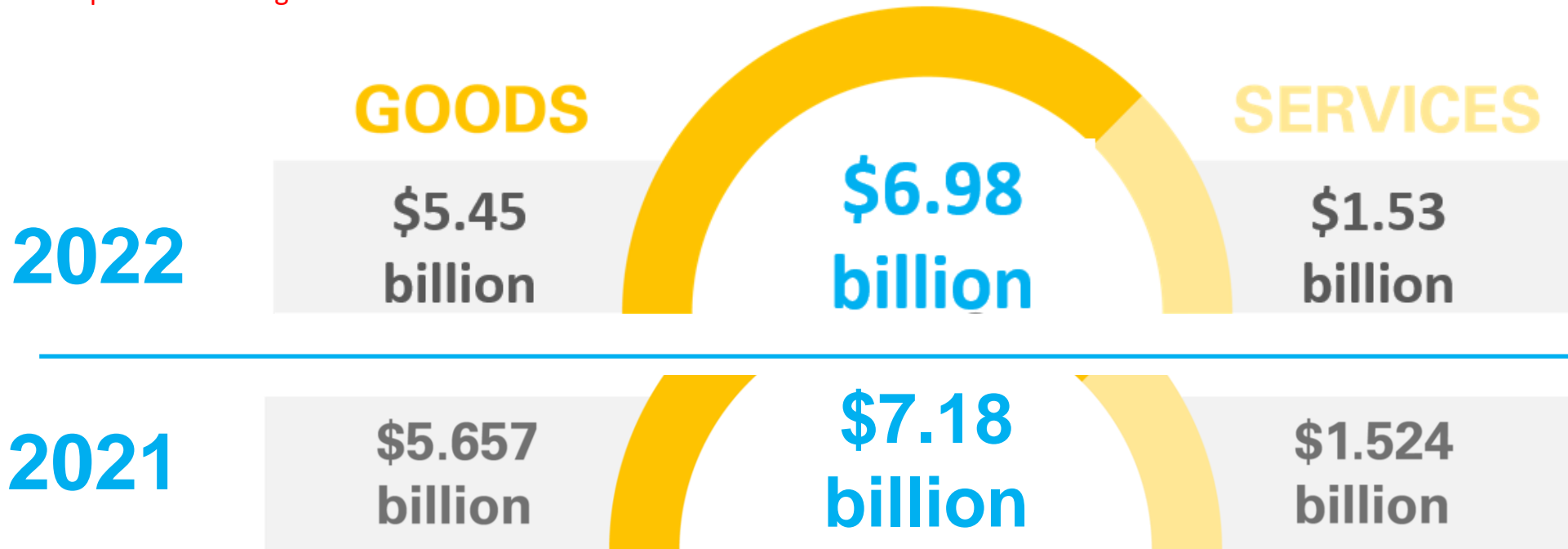
EXPERTISE

- Market experts
- Monitoring specialists
- Product experts
- Pharmacists
- Financing experts
- Logisticians
- Buyers
- Warehouse managers
- Shipping experts
- Quality assurance
- Nutritionists
- Planners/Forecasters
- Architects
- Engineers
- Inspectors

- **2021 North-South Prize of the Council of Europe** for the COVAX Mechanism (UNICEF, Gavi, CEPI, WHO)
- **2022 Supply Chain Excellence Award** with Crown Agents for a COVID-19 help desk to advise countries on cold chain vaccine logistics & storage

UNICEF PROCUREMENT VALUE*

*All 2022 procurement figures are interim



- In 2022 UNICEF procured **\$6.98 billion worth of supplies and services** – representing a 3 per cent decrease from 2021 levels and a 56 per cent increase from 2020 levels.
- The 2022 levels were driven by the COVID-19 pandemic response, the Food Insecurity Crisis, and continued demand for construction services

TOP COMMODITY GROUPS 2021*



\$4.121 billion Vaccines/biologicals

- **2.3 billion** doses of paediatric vaccines for **108 countries**.
- COVAX delivered **947.7 million** doses of COVID-19 vaccine to **144 countries**.
- UNICEF managed the delivery of more than **884.2 million** COVID-19 vaccines to **110 countries**.



\$397.5 million Medical supplies and equipment

- includes **\$352.2 million** in COVID-19 non-immunization supplies.



\$204.9 million Cold chain equipment

- **\$73.2 million** in solar-powered systems procured for **62 countries**.



\$175.6 million Nutrition

- **67 per cent** were sourced from programme countries.
- **44,554 metric tons** of RUTF delivered to **59 countries**.



\$155.3 million Education

- **42,968** procured for **105 countries**.



\$145.4 million Water and sanitation

- **468.8 million** purification tablets and sachets to treat **10.6 billion litres** of water.



\$99.1 million Pharmaceuticals

- **350.8 million** amoxicillin pneumonia treatments for children under 5 years old in **54 countries**.
- **52.5 million** cotrimoxazole tablets to **16 countries**.
- **20.6 million** ACT malaria treatments to **29 countries**.



\$81.5 million Bed nets/insecticides

- **18.6 million** LLINs were delivered to **21 countries**.

* by procurement value

UNICEF GLOBAL SUPPLY HUBS

Copenhagen | Dubai | Panama City | Brindisi | Guangzhou

In 2022*, deliveries from the Global Hubs reached \$365.2 million – 87 million (31 per cent) more than the prior all-time high of \$278.1 million in 2021

**interim figure*

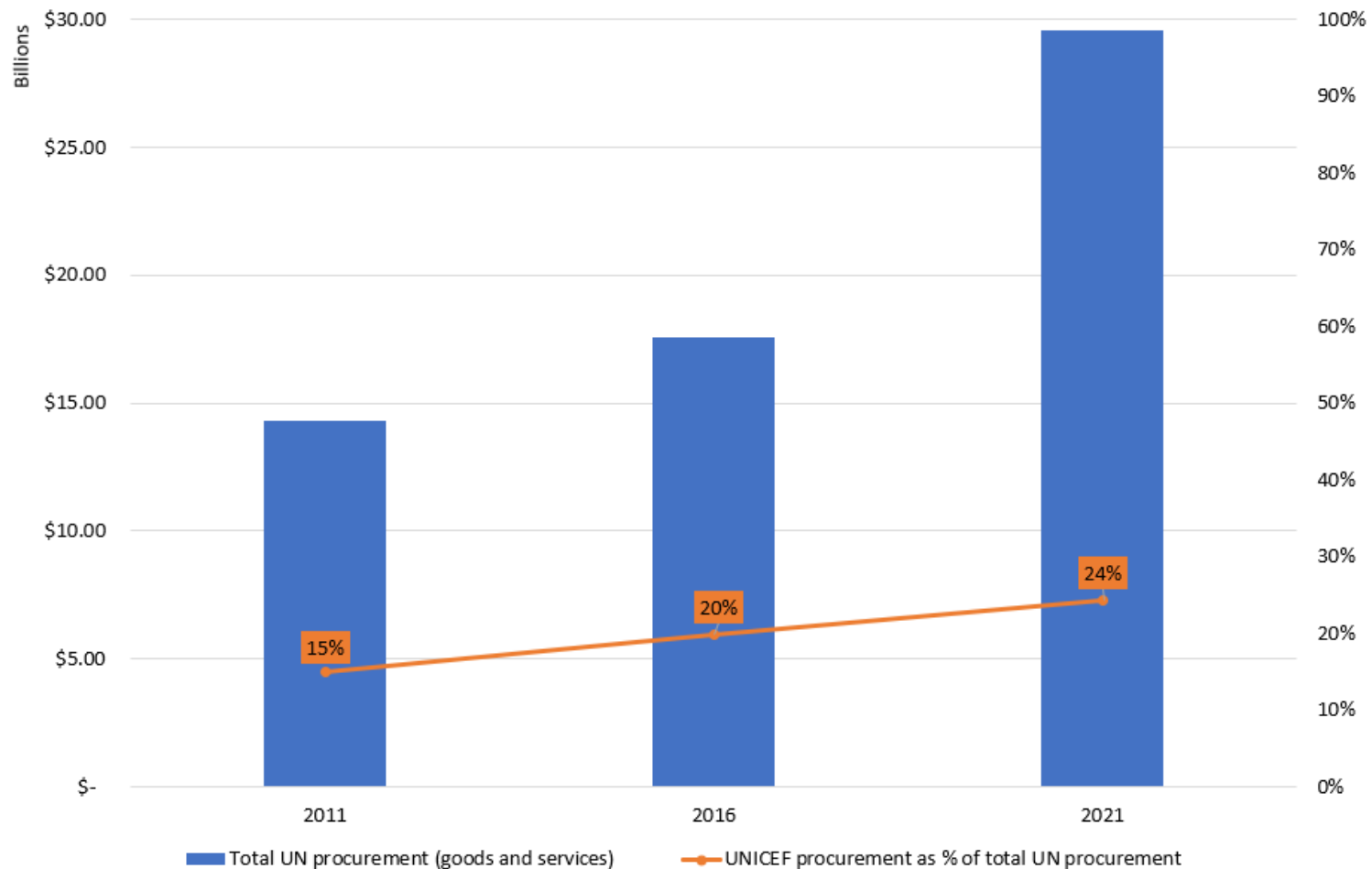


- The UNICEF Global Supply and Logistics Hub in Copenhagen is the **world's largest humanitarian warehouse**.
- Global Hubs maintain three-months' **emergency stock for 250,000 people**.
- Strategic locations ensure emergency deliveries within **72 hours** – wherever they are needed
- **Only 5 per cent** of supplies pass through UNICEF Global Supply Hubs.
- Most deliveries (e.g., vaccines and Ready-to-Use Therapeutic Food (RUTF)) are shipped **directly from suppliers** to the destination country.

UNICEF accounts for 24% of total UN procurement

UN procurement across 41 organizations was 29.6 billion in 2021

UNICEF procurement as a percentage of overall UN procurement (2011-2021)



Sources: UNICEF Supply Division, data on file, 2022; UNGM—Annual Statistical Reports on United Nations Procurement

EMERGENCY PREPAREDNESS & RESPONSE – 2022

- **Ukraine and outflow countries** – over \$100M of supplies arrived in Ukraine
- **Afghanistan** – deepening crisis: economic, nutrition, social, and education; World Bank Health Emergency Response (HER) Project & education supply
- **Yemen** – high supply needs for health, nutrition and education & complex logistics
- **Horn of Africa** (Somalia, Kenya, Ethiopia) – continued worsening of drought conditions; mass scale-up of RUTF
- **Sahel** (Benin, Burkina Faso, Côte d'Ivoire, Mali, Niger, Togo) – Regional-led response using regional warehouses and stockpile
- **Haiti** – disease outbreaks and insecurity crisis
- **Pakistan** – prepositioned supplies key in first wave response; charter flights; local procurement & kitting of education supplies
- **Multiple health emergencies** - Ebola, Marburg, cholera (29 countries)
- **Undeclared emergencies** – multiple tropical storms in Madagascar and the Philippines; pre-positioned supplies utilized
- **COVID-19** – Vaccines and auxiliary supplies, therapeutics, oxygen, PPE

Universal factors: Timely decision-making & agility, Real-time Monitoring, Preparation saves time and money

UNICEF VACCINE INDEPENDENCE INITIATIVE (VII)

Accelerating access to supplies

- Since 1991, the VII has been a **critical tool in ensuring that children have access to life-saving supplies**. In 2020, the Executive Board approved a five-year extension of the VII for the period 2021 to 2025.
- The VII is **UNICEF's primary supply pre-financing tool**, supporting countries with short-term bridge financing to accelerate access to essential supplies while waiting for disbursements from national budget funds or other funding. It also supports special contracting with suppliers to accelerate supply availability or improved affordability.
- VII was a **critical intervention during the COVID-19 response**, which addressed many surge requirements to secure supply on behalf of countries while funding was mobilized.
- In 2022, the VII facilitated ~**\$250 million** to country governments and for special contracts that helped accelerate the procurement of vaccines, nutrition items and other critical supplies, especially as part of the Food Insecurity Crisis response.

THANK YOU

unicef



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