

**Economic and Social Council**  
Official Records, 2001  
Supplement No. 14

**Executive Board of the United Nations  
Children's Fund**

**Report on the first and second regular sessions  
and annual session of 2001**



United Nations • New York, 2002

## Annex II

### Decisions adopted by the Executive Board in 2001

#### Contents

| <i>Decision</i>  | <i>Page</i> |
|--|-------------|
| <i>First regular session</i>   |             |
| 2001/1 Election of the officers of the Executive Board for 2001 .....  | 86          |
| 2001/2 Election of Executive Board representatives to the joint committees for the 2001-2002 biennium .....                                | 86          |
| 2001/3 Annual report to the Economic and Social Council .....  | 86          |
| 2001/4 Activities of the Joint Inspection Unit .....   | 87          |
| 2001/5 Private Sector Division work plan and proposed budget for 2001 .....  | 87          |
| 2001/6 Financial matters .....   | 89          |
| 2001/7 Consideration on the establishment of an operational reserve .....  | 89          |
| <i>Annual session</i>  |             |
| 2001/8 Report on the third session of the WHO/UNICEF/UNFPA Coordinating Committee on Health .....  | 90          |
| 2001/9 UNICEF activities in immunization .....   | 90          |
| 2001/10 Report on the field visit of Executive Board members .....   | 90          |
| 2001/11 UNICEF experience with sector-wide approaches and sector development programmes .....  | 91          |
| 2001/12 Second regular session of 2001 .....   | 91          |
| <i>Second regular session</i>  |             |
| 2001/13 Biennial support budget for the period 2002-2003 .....   | 92          |
| 2001/14 Proposals for UNICEF programme cooperation .....   | 92          |
| 2001/15 Recommendations for additional regular resources for approved country programmes .....   | 96          |
| 2001/16 Intercountry programmes .....  | 97          |
| 2001/17 Report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions .....          | 99          |
| 2001/18 Report on internal audit activities .....  | 100         |
| 2001/19 Private Sector Division financial report and statements for the year ended 31 December 2000  | 100         |
| 2001/20 UNICEF interim financial report and statements for the year ended 31 December 2000, the first year of the biennium 2000-2001 ..... | 100         |
| 2001/21 Status of budget implementation for UNICEF support to the Special Session on Children and associated events .....                  | 100         |
| 2001/22 Medium-term strategic plan for the period 2002-2005 .....  | 101         |
| 2001/23 Programme of work for Executive Board sessions in 2002 .....   | 101         |

## **First regular session**

**2001/1**

### **Election of the officers of the Executive Board for 2001**

*The Executive Board*

*Decides* to elect the following officers of the Executive Board for 2001:

President: H.E. Dr. Movses Abelian (Armenia)

Vice-Presidents: H.E. Mr. Andrés Franco (Colombia)

Ms. Jacqueline de Lacy (Australia)

Mr. Paul Goa Zoumanigui (Guinea)

H.E. Mr. Aloukèo Kittikhoun  
(Lao People's Democratic Republic)

*First regular session  
22 January 2001*

**2001/2**

### **Election of Executive Board representatives to the joint committees for the 2001-2002 biennium**

*The Executive Board*

1. *Decides* to elect the following member and alternate to the WHO/UNICEF/UNFPA Coordinating Committee on Health for the 2001-2002 biennium (1 January 2001-31 December 2002):

From the Asian group of States, H.E. Mr. Mohamed Al-Sindi as member and Mr. Walid Ethary as alternate (Yemen);

2. *Decides* to elect the following member to the UNESCO/UNICEF Joint Committee on Education for the 2001-2002 biennium (1 January 2001-31 December 2002):

From the Western European and Others group of States, Mr. Kaviraj Appadu (Sweden) as member;

3. *Agrees* that the candidates to be proposed by the regional groups that have not yet submitted nominations to the joint committees will be considered elected upon receipt by the secretariat of a letter from the Chairman of the respective regional group confirming the nominations.

*First regular session  
22 January 2001*

**2001/3**

### **Annual report to the Economic and Social Council**

*The Executive Board*

1. *Takes note* of the "Report of the Executive Director: Annual report to the Economic and Social Council" (E/ICEF/2001/4 (Part I));

2. *Requests* the secretariat to transmit it, along with a summary of the comments made during the discussion, to the Economic and Social Council for consideration at its substantive session of 2001.

*First regular session  
22 January 2001*

#### **2001/4**

##### **Activities of the Joint Inspection Unit**

###### *The Executive Board*

1. *Takes note* of the "Report of the Executive Director: Annual report to the Economic and Social Council" (E/ICEF/2001/4 (Part I));
2. *Expresses its appreciation* to the Joint Inspection Unit (JIU) for its reports dealing with issues of relevance to the management and operations of UNICEF;
3. *Takes note* of the conclusions and recommendations contained within these reports and of the comments of the Executive Director thereon;
4. *Requests* the Executive Director to submit reports of the JIU to the Executive Board at its first regular session, along with a brief summary of these reports and, where appropriate, recommendations for action by the Board, as part of the agenda item dealing with part I of the report of the Executive Director;
5. *Also requests* the Executive Director to inform the Executive Board of measures taken on the implementation of recommendations of the JIU.

*First regular session  
22 January 2001*

#### **2001/5**

##### **Private Sector Division work plan and proposed budget for 2001**

###### **A**

##### **Private Sector Division budgeted expenditures for the 2001 season**

###### *The Executive Board*

1. *Approves* for the fiscal year 1 January to 31 December 2001 budgeted expenditures of \$87.7 million as detailed below and summarized in column II of table 7 of document E/ICEF/2001/AB/L.1:

---

|  | <i>(In millions of<br/>United States<br/>dollars)</i> |
|--|---|
| Commissions — field offices  | 2.0   |
| Cost of goods delivered  | 32.0  |
| Marketing expenditures   | 20.2  |
| Support Services   | 18.6  |
| Market Development Programme (MDP)                                     | 3.4   |
| Fund-raising Development Programme (FDP)                               | 7.0   |
| Central and Eastern European National Committees Development Programme | 0.4   |
| Nordic Investment Programme  | 4.1   |
| <b>Total expenditures, consolidated*</b>                               | <b>87.7</b>   |

---

\* For details, see table 2.

2. *Authorizes* the Executive Director:

(a) To incur expenditures, as summarized in column II of table 7 of document E/ICEF/2001/AB/L.1, and to increase expenditures up to the level indicated in column III of the same table should the apparent proceeds from card and product sales and/or private sector fund-raising increase to the levels indicated in column III and, accordingly, to reduce expenditures below the level indicated in column II, to the maximum extent possible, should the net proceeds decrease;

(b) To redeploy resources between the various budget lines (as detailed in para. 1 above) up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2001 approved work plan.

**B**

**Budgeted income for the 2001 season**

*The Executive Board*

*Notes* that for the period 1 January to 31 December 2001, Private Sector Division (PSD) net proceeds are budgeted at \$272.8 million (regular resources) as shown in column II of table 7 of document E/ICEF/2001/AB/L.1.

**C**

**Policy issues**

*The Executive Board*

1. *Approves* the changes in posts with a net decrease of four posts, as indicated in annexes I and III to document E/ICEF/2001/AB/L.1;

2. *Renews* MDP with \$3.4 million established for 2001;

3. *Renews* FDP with \$7.0 million established for 2001;

4. *Renews* the Central and Eastern National Committees Development Programme, which includes nine countries, with a budget of \$0.4 million established for 2001;

5. *Renews* the Nordic Investment Programme, which includes four countries, with a budget of \$4.1 million for 2001;

6. *Authorizes* the Executive Director to incur expenditures in the 2001 fiscal period related to the cost of goods delivered (production/purchase of raw materials, cards and other products) for the 2002 fiscal year up to \$32.5 million as indicated in the PSD medium-term plan (see table 6 of document E/ICEF/2001/AB/L.1).

#### **D**

##### **Medium-term plan**

###### *The Executive Board*

*Approves* the PSD medium-term plan as reflected in table 6 of document E/ICEF/2001/AB/L.1.

*First regular session  
24 January 2001*

#### **2001/6**

##### **Financial matters**

###### *The Executive Board*

1. *Takes note* of the "UNICEF financial report and audited financial statements for the biennium ended 31 December 1999 and report of the Board of Auditors" (A/55/5/Add.2) and the "Report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions" (E/ICEF/2001/AB/L.2);

2. *Decides* to revert to the issue of cash assistance to Governments during the first regular session of 2002 on the basis of a report by UNICEF on its current practice and financial regulations and rules.

*First regular session  
24 January 2001*

#### **2001/7**

##### **Consideration on the establishment of an operational reserve**

###### *The Executive Board*

1. *Takes note* of the report of UNICEF on the "Establishment of an operational reserve" (E/ICEF/2001/AB/L.3) that was prepared in response to the recommendation of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) that the Executive Board should review the advantages and disadvantages of establishing an operational reserve for both regular and other resources (E/ICEF/1999/AB/L.10, para. 9);

2. *Takes note* also of the report of ACABQ (E/ICEF/2001/AB/L.4);

3. *Further takes note* of the recommendations of the Board of Auditors on the UNICEF accounts for the biennium 1998-1999, as well as UNICEF's progress report on specific steps taken to implement these recommendations;

4. *Decides* that UNICEF should continue its current financial management practice based on management of its short-term liquidity requirement on a cash-flow basis and should not establish a funded operating reserve;

5. *Further decides* that it will maintain the issue of establishing an operational reserve under review and will consider it further at its first regular session in 2003 taking into account the report of ACABQ on the biennial support budget of UNICEF for the period 2002-2003 and the report of the United Nations Board of Auditors for the biennium 2000-2001.

*First regular session  
24 January 2001*

## **Annual session**

### **2001/8**

#### **Report on the third session of the WHO/UNICEF/UNFPA Coordinating Committee on Health**

*The Executive Board*

*Takes note* of and *approves* the report on the third session of the WHO/UNICEF/UNFPA Coordinating Committee on Health (E/ICEF/2001/11).

*Annual session  
5 June 2001*

### **2001/9**

#### **UNICEF activities in immunization**

*The Executive Board*

*Takes note* of the report on "A good start for every child: UNICEF programming to improve immunization services and child health, reduce the burden of vaccine-preventable disease and eradicate polio" (E/ICEF/2001/9).

*Annual session  
6 June 2001*

### **2001/10**

#### **Report on the field visit of Executive Board members**

*The Executive Board*

*Takes note* of the report on the field visit of Executive Board members to the Republic of Moldova and Romania, as contained in E/ICEF/2001/CRP.7, and of the oral presentation on the field visit of Executive Board members to the Gambia and Senegal.

*Annual session  
6 June 2001*

**2001/11**

**UNICEF experience with sector-wide approaches and sector development programmes**

*The Executive Board*

1. *Takes note* with appreciation of the report on sector-wide approaches (SWAPs) contained in document E/ICEF/2001/10;

2. *Also takes note* of the report submitted to the third session of the WHO/UNICEF/UNFPA Coordinating Committee on Health (CCH) on "Sector-wide approaches for health and development: the role of organizations of the United Nations system" (CCH3/01/3), and of the views expressed by the members of the CCH at the third session on this issue;

3. *Encourages* the Executive Director to strengthen further UNICEF participation in SWAPs identified on the basis of national specific needs and priorities in full respect for the programme country's ownership of SWAPs, through the planning and implementation of its country programmes; in accordance with its mandate and comparative advantage, including its overall advocacy for children's rights, with due regard to other existing partnership frameworks and cross-sectoral issues, taking into account the views expressed by the Executive Board members during the annual session 2001, and *encourages* UNICEF to join partners to support and strengthen programme country systems for monitoring, reporting and accounting, where feasible;

4. *Urges* the Executive Director to provide the appropriate national authorities with the relevant information in order to enhance their understanding of the operation of SWAPs;

5. *Requests* UNICEF, in collaboration with United Nations Development Group partners, where appropriate, to continue to ensure adequate staff training on SWAPs to enable the full participation of UNICEF in the processes;

6. *Further requests* the Executive Director to report, in her annual report, as well as in the country notes, country programme recommendations, mid-term reviews and evaluations of country programmes, on the progress UNICEF achieved in its participation in SWAPs, within the reporting framework as defined in decision 1999/7 (E/ICEF/1999/7/Rev.1), and building on these, *requests* the Executive Director to report to the Executive Board at its second regular session 2002 on benefits, constraints and impediments with regard to UNICEF participation in SWAPs, including financial participation.

*Annual session  
6 June 2001*

**2001/12**

**Second regular session of 2001**

*The Executive Board,*

*Wishing* to allow UNICEF to take full advantage of conclusions and outcomes of the General Assembly Special Session on Children, to be held from 19-21 September 2001, in the finalization of the medium-term strategic plan,



*Decides* to merge the second regular session of the Executive Board with the extraordinary budget session.

*Annual session*  
*6 June 2001*

## **Second regular session**

**2001/13**

### **Biennial support budget for the period 2002-2003**

*The Executive Board,*

*Having considered* the biennial support budget for 2002-2003, as contained in document E/ICEF/2001/AB/L.10,

1. *Approves* gross appropriations in the amount of \$566,169,000 for purposes indicated below and *resolves* that the income estimates of \$88,300,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of \$477,869,000:

### **Biennial support budget for 2002-2003**

(Thousands of United States dollars)

|  |                  |
|--|------------------|
| <b>Programme support:</b>                                |                  |
| Country and regional offices                             | 295 653.4        |
| Headquarters   | 77 462.9         |
| <b>Subtotal</b>  | <b>373 116.3</b> |
| <b>Management and administration of the organization</b> | <b>193 052.7</b> |
| <b>Total gross appropriations</b>                        | <b>566 169.0</b> |
| <i>Less:</i> Estimated income to the budget              | 88 300.0         |
| <b>Estimated net appropriations</b>                      | <b>477 869.0</b> |

2. *Authorizes* the Executive Director to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation to which the resources are redeployed.

*Second regular session*  
*10 December 2001*

**2001/14**

### **Proposals for UNICEF programme cooperation**

*The Executive Board*

1. *Approves* the following recommendations of the Executive Director for programme cooperation as summarized in document E/ICEF/2001/P/L.73:

(a) \$410,261,601 for regular resources funding and \$550,535,000 for funding from other resources for programme cooperation in Africa, as follows:

| <i>Country</i>                   | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document<br/>E/ICEF/2001/</i> |
|----------------------------------|---------------|--------------------------|------------------------|----------------------------------|
| Burundi                          | 2002-2004     | 8 006 000                | 23 884 000             | P/L.57                           |
|                                  | 2001          | 54 000                   |                        | P/L.72                           |
| Cameroon                         | 2002          | 44 967                   |                        | P/L.72                           |
| Comoros                          | 2002-2002     | 684 000                  | 450 000                | P/L.58                           |
| Congo                            | 2002          | 52 000                   |                        | P/L.72                           |
| Côte d'Ivoire                    | 2002-2002     | 3 367 000                | 1 700 000              | P/L.59                           |
| Central African Republic         | 2002-2006     | 7 732 000                | 5 000 000              | P/L.10/Add.1                     |
| Democratic Republic of the Congo | 2002          | 1 085 612                |                        | P/L.72                           |
| Equatorial Guinea                | 2002-2006     | 3 269 000                | 1 300 000              | P/L.11/Add.1                     |
| Eritrea                          | 2002-2006     | 6 283 000                | 28 000 000             | P/L.1/Add.1                      |
| Ethiopia                         | 2002-2006     | 80 487 000               | 60 000 000             | P/L.2/Add.1                      |
|                                  | 2001          | 529 784                  |                        | P/L.72                           |
| Gabon                            | 2002-2006     | 3 100 000                | 3 000 000              | P/L.12/Add.1                     |
| Gambia                           | 2002-2006     | 3 635 000                | 7 700 000              | P/L.13/Add.1                     |
| Guinea                           | 2002-2006     | 11 966 000               | 15 750 000             | P/L.14/Add.1                     |
| Guinea-Bissau                    | 2002          | 176 197                  |                        | P/L.72                           |
| Lesotho                          | 2002-2007     | 5 579 000                | 13 500 000             | P/L.3/Add.1                      |
| Liberia                          | 2002          | 141 000                  |                        | P/L.72                           |
| Malawi                           | 2002-2006     | 23 755 000               | 35 120 000             | P/L.4/Add.1                      |
|                                  | 2001          | 188 000                  |                        | P/L.72                           |
| Mozambique                       | 2002-2006     | 36 288 000               | 50 000 000             | P/L.5/Add.1                      |
| Namibia                          | 2002-2005     | 2 584 000                | 13 416 000             | P/L.6/Add.1                      |
| Nigeria                          | 2002-2007     | 123 706 000              | 72 000 000             | P/L.15/Add.1                     |
| Sao Tome and Principe            | 2002-2006     | 3 090 000                | 500 000                | P/L.16/Add.1                     |
| Senegal                          | 2002-2006     | 10 262 000               | 27 550 000             | P/L.17/Add.1                     |
|                                  | 2001          | 47 000                   |                        | P/L.72                           |
| Sierra Leone                     | 2002-2003     | 5 448 000                | 10 000 000             | P/L.60                           |
|                                  | 2001          | 64 042                   |                        | P/L.72                           |
| South Africa                     | 2002-2006     | 4 459 000                | 20 165 000             | P/L.7/Add.1 and<br>Corr.1        |
|                                  | 2001          | 56 999                   |                        | P/L.72                           |
| Togo                             | 2002-2006     | 8 131 000                | 4 000 000              | P/L.18/Add.1                     |
| United Republic of Tanzania      | 2002-2006     | 37 793 000               | 110 000 000            | P/L.8/Add.1                      |
| Zambia                           | 2002-2006     | 18 123 000               | 47 500 000             | P/L.9/Add.1                      |
|                                  | 2001          | 75 000                   |                        | P/L.72                           |

(b) \$69,463,909 for regular resources funding and \$252,135,000 for funding from other resources for programme cooperation in the Americas and Caribbean, as follows:

| <i>Country</i>                   | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document E/ICEF/2001/</i> |
|----------------------------------|---------------|--------------------------|------------------------|------------------------------|
| Belize                           | 2002-2006     | 3 010 000                | 1 250 000              | P/L.19/Add.1                 |
| Bolivia                          | 2002          | 730 359                  |                        | P/L.72                       |
| Brazil                           | 2002-2006     | 3 705 000                | 86 295 000             | P/L.20/Add.1                 |
| Colombia                         | 2002-2007     | 5 075 000                | 18 000 000             | P/L.21/Add.1                 |
| Costa Rica                       | 2002-2006     | 3 030 000                | 2 250 000              | P/L.22/Add.1                 |
| Cuba                             | 2002-2006     | 3 069 000                | 6 500 000              | P/L.23/Add.1                 |
| Dominican Republic               | 2002-2006     | 3 625 000                | 5 000 000              | P/L.24/Add.1                 |
| Eastern Caribbean                | 2002          | 1 159 550                |                        | P/L.72                       |
| El Salvador                      | 2002-2006     | 3 419 000                | 7 000 000              | P/L.25/Add.1                 |
| Guatemala                        | 2002-2006     | 4 639 000                | 25 750 000             | P/L.26/Add.1                 |
| Haiti                            | 2002-2006     | 9 862 000                | 17 500 000             | P/L.27/Add.1                 |
|                                  | 2001          | 6 000                    |                        | P/L.72                       |
| Honduras                         | 2002-2006     | 4 260 000                | 6 250 000              | P/L.28/Add.1                 |
| Jamaica                          | 2002-2006     | 3 020 000                | 6 980 000              | P/L.29/Add.1                 |
| Mexico                           | 2002-2006     | 3 430 000                | 9 900 000              | P/L.30/Add.1                 |
| Nicaragua                        | 2002-2006     | 4 509 000                | 18 000 000             | P/L.31/Add.1                 |
| Panama                           | 2002-2006     | 2 100 000                | 2 250 000              | P/L.32/Add.1                 |
| Paraguay                         | 2002-2006     | 3 380 000                | 3 025 000              | P/L.33/Add.1                 |
| Venezuela                        | 2002-2007     | 2 935 000                | 5 280 000              | P/L.34/Add.1                 |
| <b>Southern Cone subregional</b> |               |                          |                        |                              |
| Argentina                        | 2002-2004     | 900 000                  | 8 100 000              | P/L.61                       |
| Chile                            | 2002-2004     | 1 800 000                | 1 800 000              | P/L.61                       |
| Uruguay                          | 2002-2004     | 1 800 000                | 1 200 000              | P/L.61                       |
| HIV/AIDS                         | 2002-2006     |                          | 15 805 000             | P/L.62                       |
| Micronutrients                   | 2002-2006     |                          | 4 000 000              | P/L.63                       |

(c) \$58,159,363 for regular resources funding and \$117,675,000 for funding from other resources for programme cooperation in Asia, as follows:

| <i>Country</i>                   | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document E/ICEF/2001/</i> |
|----------------------------------|---------------|--------------------------|------------------------|------------------------------|
| Afghanistan                      | 2002          | 276 631                  |                        | P/L.72                       |
| Bhutan                           | 2002-2006     | 4 390 000                | 10 000 000             | P/L.38/Add.1                 |
| East Timor                       | 2002          | 18 000                   |                        | P/L.72                       |
| India                            | 2002          | 7 732 502                |                        | P/L.72                       |
| Lao People's Democratic Republic | 2002-2006     | 7 618 000                | 21 000 000             | P/L.35/Add.1                 |
| Malaysia                         | 2002-2004     | 1 500 000                | 450 000                | P/L.64                       |

| <i>Country</i>           | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document<br/>E/ICEF/2001/</i> |
|--------------------------|---------------|--------------------------|------------------------|----------------------------------|
| Mongolia                 | 2002-2006     | 4 309 000                | 5 000 000              | P/L.36/Add.1                     |
| Nepal                    | 2002-2006     | 21 606 000               | 51 394 000             | P/L.39/Add.1                     |
| Pacific island countries | 2002-2002     | 2 000 000                | 2 800 000              | P/L.65                           |
| Papua New Guinea         | 2002          | 115 230                  |                        | P/L.72                           |
| Sri Lanka                | 2002-2006     | 3 905 000                | 10 000 000             | P/L.40/Add.1                     |
| Thailand                 | 2002-2006     | 4 689 000                | 12 033 000             | P/L.37/Add.1                     |
| Viet Nam                 | 2002-2005     |                          | 4 998 000              | P/L.66                           |

(d) \$12,894,000 for regular resources funding and \$66,500,000 for funding from other resources for programme cooperation in Central and Eastern Europe, the Commonwealth of Independent States and the Baltic States, as follows:

| <i>Country</i>   | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document<br/>E/ICEF/2001/</i> |
|--|---------------|--------------------------|------------------------|----------------------------------|
| Bosnia and Herzegovina and area office for former Yugoslavia | 2002-2004     | 1 881 000                | 9 000 000              | P/L.67                           |
| Federal Republic of Yugoslavia                               | 2002-2004     | 2 112 000                | 36 000 000             | P/L.68                           |
| Republic of Moldova  | 2002-2006     | 3 565 000                | 7 500 000              | P/L.41/Add.1                     |
| The former Yugoslav Republic of Macedonia                    | 2002-2004     | 1 836 000                | 9 000 000              | P/L.69                           |
| Multi-country programme                                      | 2002-2002     | 3 500 000                | 5 000 000              | P/L.70                           |

(e) \$82,535,229 for regular resources funding and \$123,091,000 for funding from other resources for programme cooperation in the Middle East and North Africa, as follows:

| <i>Country</i>       | <i>Period</i> | <i>Regular resources</i> | <i>Other resources</i> | <i>Document<br/>E/ICEF/2001/</i> |
|----------------------|---------------|--------------------------|------------------------|----------------------------------|
| Algeria              | 2002-2006     | 5 628 000                | 3 000 000              | P/L.42/Add.1                     |
|                      | 2001          | 34 000                   |                        | P/L.72                           |
| Egypt                | 2002-2006     | 10 779 000               | 25 000 000             | P/L.43/Add.1                     |
| Iraq                 | 2002-2004     | 5 233 000                | 30 141 000             | P/L.71                           |
| Lebanon              | 2002-2006     | 3 035 000                | 5 000 000              | P/L.44/Add.1                     |
| Morocco              | 2002-2006     | 6 983 000                | 11 000 000             | P/L.45/Add.1                     |
| Sudan                | 2002-2006     | 23 690 000               | 25 000 000             | P/L.46/Add.1                     |
| Syrian Arab Republic | 2002-2006     | 4 794 000                | 1 450 000              | P/L.47/Add.1                     |
|                      | 2001          | 29 000                   |                        | P/L.72                           |
| Tunisia              | 2002-2006     | 3 329 000                | 2 500 000              | P/L.48/Add.1                     |
| Yemen                | 2002-2006     | 18 855 000               | 20 000 000             | P/L.49/Add.1                     |
|                      | 2001          | 146 229                  |                        | P/L.72                           |

2. *Approves* the amount of \$2,344,697 from regular resources to cover expenditures against write-off and overexpenditures due to revaluation, as summarized in table 4 of document E/ICEF/2001/73.

*Second regular session  
11 December 2001*

**2001/15**

**Recommendations for additional regular resources for approved country programmes**

*The Executive Board*

1. *Approves* the allocation of additional regular resources in the total amount of \$12,762,102 to fund the approved country programmes of 11 countries for 2001 and 11 countries for 2002, summarized in tables 1 and 2 of document E/ICEF/2001/P/L.72, as follows:

**Table 1**  
**Regular resources, 2001**  
(United States dollars)

| <i>Region/country</i>               | <i>Balance of approved RR 2001<br/>(A)</i> | <i>RR planning level 2001<br/>(B)</i> | <i>Amount to be approved<br/>(B-A)</i> |
|-------------------------------------|--|---------------------------------------|--|
| <b>Eastern and Southern Africa</b>  |  |                                       |  |
| Burundi                             | 2 332 000                                  | 2 386 000                             | 54 000                                 |
| Ethiopia                            | 16 606 556                                 | 17 136 340                            | 529 784                                |
| Malawi                              | 4 480 000                                  | 4 668 000                             | 188 000                                |
| South Africa                        | 832 001                                    | 889 000                               | 56 999                                 |
| Zambia                              | 3 197 000                                  | 3 272 000                             | 75 000                                 |
| <b>Subtotal</b>                     | <b>27 447 557</b>                          | <b>28 351 340</b>                     | <b>903 783</b>                         |
| <b>West and Central Africa</b>      |  |                                       |  |
| Senegal                             | 1 922 000                                  | 1 969 000                             | 47 000                                 |
| Sierra Leone                        | 2 445 958                                  | 2 510 000                             | 64 042                                 |
| <b>Subtotal</b>                     | <b>4 367 958</b>                           | <b>4 479 000</b>                      | <b>111 042</b>                         |
| <b>Americas and the Caribbean</b>   |  |                                       |  |
| Haiti                               | 1 951 000                                  | 1 957 000                             | 6 000                                  |
| <b>Subtotal</b>                     | <b>1 951 000</b>                           | <b>1 957 000</b>                      | <b>6 000</b>                           |
| <b>Middle East and North Africa</b> |  |                                       |  |
| Algeria                             | 1 085 000                                  | 1 119 000                             | 34 000                                 |
| Syrian Arab Republic                | 926 000                                    | 955 000                               | 29 000                                 |
| Yemen                               | 3 046 000                                  | 3 208 000                             | 146 229                                |
| <b>Subtotal</b>                     | <b>5 057 000</b>                           | <b>5 282 000</b>                      | <b>209 229</b>                         |
| <b>Total</b>                        | <b>38 823 515</b>                          | <b>40 069 340</b>                     | <b>1 245 825</b>                       |

**Table 2**  
**Regular resources, 2002**

(United States dollars)

| <i>Region/country</i>             | <i>Balance of approved RR 2002<br/>(A)</i> | <i>RR planning level 2002<br/>(B)</i> | <i>Amount to be approved<br/>(B-A)</i> |
|-----------------------------------|--|---------------------------------------|--|
| <b>West and Central Africa</b>    |  |                                       |  |
| Cameroon                          | 2 270 033                                  | 2 315 000                             | 44 967                                 |
| Congo                             | 913 000                                    | 965 000                               | 52 000                                 |
| Democratic Republic of the Congo  | 14 855 388                                 | 15 941 000                            | 1 085 612                              |
| Guinea-Bissau                     | 826 803                                    | 1 003 000                             | 176 197                                |
| Liberia                           | 1 279 000                                  | 1 420 000                             | 141 000                                |
| <b>Subtotal</b>                   | <b>20 144 224</b>                          | <b>21 644 000</b>                     | <b>1 499 776</b>                       |
| <b>Americas and the Caribbean</b> |  |                                       |  |
| Bolivia                           | 358 641                                    | 1 089 000                             | 730 359                                |
| Eastern Caribbean                 | 340 450                                    | 1 500 000                             | 1 159 550                              |
| <b>Subtotal</b>                   | <b>699 091</b>                             | <b>2 589 000</b>                      | <b>1 889 909</b>                       |
| <b>East Asia and the Pacific</b>  |  |                                       |  |
| East Timor                        | 741 000                                    | 759 000                               | 18 000                                 |
| Papua New Guinea                  | 874 000                                    | 990 000                               | 115 230                                |
| <b>Subtotal</b>                   | <b>1 615 770</b>                           | <b>1 749 000</b>                      | <b>133 230</b>                         |
| <b>South Asia</b>                 |  |                                       |  |
| Afghanistan                       | 8 712 369                                  | 8 989 000                             | 276 631                                |
| India                             | 22 467 498                                 | 30 200 000                            | 7 732 502                              |
| <b>Subtotal</b>                   | <b>31 179 867</b>                          | <b>39 189 000</b>                     | <b>8 009 133</b>                       |
| <b>Total</b>                      | <b>53 638 952</b>                          | <b>65 171 000</b>                     | <b>11 532 048</b>                      |

2. *Also approves* the one-year extension of the Amazon subregional programme for social action to allow time to prepare a new programme proposal to start in 2003.

*Second regular session*  
*11 December 2001*

**2001/16**  
**Intercountry programmes**

**I. Regular resources programme budget estimates for the 2002-2003 biennium**

*The Executive Board*

*Decides:*

(a) That a regular resources programme budget of \$19.67 million is approved (other than the Emergency Programme Fund) for 2002-2003 as per the following details:

| <i>Item</i>   | <i>Amount</i><br><i>(thousands of United States dollars)</i> |
|---|--|
| <i>Headquarters</i>   |  |
| Health  | 1 203  |
| Nutrition   | 800  |
| Education   | 850  |
| Child protection  | 430  |
| HIV/AIDS  | 793  |
| Water, environment and sanitation   | 504  |
| Programme policy, planning and information management                                       | 1 760  |
| Information technology  | -  |
| Advocacy and communication  | 3 990  |
| Emergency preparedness  | 930  |
| Evaluations   | 671  |
| Inter-agency collaboration  | 740  |
| <b>Subtotal</b>   | <b>12 671</b>  |
| <i>Regions</i>  |  |
| Eastern and Southern Africa   | 1 500  |
| West and Central Africa   | 1 500  |
| The Americas and Caribbean  | 800  |
| East Asia and the Pacific   | 800  |
| South Asia  | 800  |
| Central and Eastern Europe, the Commonwealth of<br>Independent States and the Baltic States | 800  |
| Middle East and North Africa  | 800  |
| <b>Subtotal</b>   | <b>7 000</b>   |
| <b>Total</b>  | <b>19 671</b>  |

(b) That the budget for the Emergency Programme Fund for 2002-2003 is approved for \$25 million;

(c) That the Executive Director be authorized to administer the funds in the most efficient manner under the provision for each of the funds. The Executive Director may, without further authorization from the Executive Board, transfer, if necessary, between the programme fields an amount not exceeding 10 per cent of the approved budget of the fund to which the transfer is made.

## II. Other resources-funded programme budget estimates for the 2002-2003 biennium

### *The Executive Board*

#### *Decides:*

(a) That another resources-funded programme budget of \$203 million is approved for the 2002-2003 biennium, subject to availability of specific-purpose contributions, as follows:

|   | <i>Headquarters</i>                         | <i>Regions</i> | <i>Intercountry</i> | <i>Total</i>   |
|---|---|----------------|---------------------|----------------|
|   | <i>(Thousands of United States dollars)</i> |                |                     |                |
| <i>Regions</i>  |   |                |                     |                |
| Eastern and Southern Africa   |   | 14 800         |                     | 14 800         |
| West and Central Africa   |   | 9 400          |                     | 9 400          |
| The Americas and Caribbean  |   | 9 000          |                     | 9 000          |
| East Asia and the Pacific   |   | 6 650          |                     | 6 650          |
| South Asia  |   | 19 450         |                     | 19 450         |
| Central and Eastern Europe, Commonwealth of<br>Independent States and Baltic States |   | 4 000          |                     | 4 000          |
| Middle East and North Africa  |   | 3 515          |                     | 3 515          |
| <b>Subtotal</b>   |   | <b>66 825</b>  |                     | <b>66 825</b>  |
| <i>Headquarters</i>   |   |                |                     |                |
| Health  | 5 412                                       |                | 15 000              | 20 412         |
| Nutrition   | 4 111                                       |                | 5 000               | 9 111          |
| Education   | 1 896                                       |                | 5 000               | 6 896          |
| Child protection  | 7 284                                       |                | 5 000               | 12 284         |
| HIV/AIDS  | 821   |                | 10 000              | 10 821         |
| Water, environment and sanitation   | 2 630                                       |                | 2 500               | 5 130          |
| Programme policy, planning and Information<br>management                            | 11 246                                      |                | 4 500               | 15 746         |
| Information technology  | 15 300                                      |                | 1 000               | 16 300         |
| Advocacy and communication  | 7 250                                       |                | 3 000               | 10 250         |
| Emergency preparedness  | 6 700                                       |                | 20 000              | 26 700         |
| Evaluations   | 200   |                | 1 000               | 1 200          |
| Inter-agency collaboration  | 150   |                | 1 000               | 1 150          |
| <b>Subtotal</b>   | <b>63 000</b>                               |                | <b>73 000</b>       | <b>136 000</b> |
| <b>Total</b>  | <b>63 000</b>                               | <b>66 825</b>  | <b>73 000</b>       | <b>202 815</b> |

(b) That for the biennium 2002-2003, a total recommendation of \$203 million for other resources funding is approved. If necessary, funds in excess of indicated amounts for specific programme areas and regions can be received provided that the total amount of funds received is within the approved limit.

*Second regular session  
11 December 2001*

**2001/17**

**Report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions**

*The Executive Board*

*Takes note of the report to the United Nations Board of Auditors and the Advisory Committee on Administrative and Budgetary Questions (E/ICEF/2001/AB/L.8).*

*Second regular session  
11 December 2001*



**2001/18**  
**Report on internal audit activities**

*The Executive Board*

*Takes note* of the report on internal audit activities in 2000 (E/ICEF/2001/AB/L.7).

*Second regular session*  
*12 December 2001*

**2001/19**  
**Private Sector Division financial report and statements for the year ended 31 December 2000**

*The Executive Board*

*Takes note* of the report entitled "Private Sector Division: financial report and statements for the year ended 31 December 2000" (E/ICEF/2001/AB/L.6).

*Second regular session*  
*12 December 2001*

**2001/20**  
**UNICEF interim financial report and statements for the year ended 31 December 2000, the first year of the biennium 2000-2001**

*The Executive Board*

*Takes note* of the interim financial report and statements for the year ended 31 December 2000, the first year of the biennium 2000-2001 (E/ICEF/2001/AB/L.5).

*Second regular session*  
*12 December 2001*

**2001/21**  
**Status of budget implementation for UNICEF support to the Special Session on Children and associated events**

*The Executive Board*

1. *Decides* that in light of the Special Session on Children being postponed (General Assembly decision 56/401 of 12 September 2001) until 2002, the Executive Director will provide a final report on the use of the funds to the Executive Board at its first regular session of 2003 instead of at its annual session of 2002;

2. *Urges* that Member States contribute to the unfunded balance of \$1,132,665 to ensure that UNICEF, as the substantive secretariat, can adequately support the preparations and arrangements of the Special Session and the Children's Forum.

*Second regular session*  
*12 December 2001*

**2001/22**

**Medium-term strategic plan for the period 2002-2005**

*The Executive Board*

1. *Welcomes* the medium-term strategic plan (MTSP) (E/ICEF/2001/13 and Corr.1) as a flexible framework for UNICEF action covering the period 2002-2005, which reaffirms the centrality of the UNICEF country programming approach, recognizing national ownership in the process and which is a contribution to the achievement of the final declaration of the United Nations General Assembly Special Session on Children, the Millennium Declaration and relevant International Development Targets;
2. *Approves* the organizational priorities for action set forth in the plan, taking into account the particularities of each country's situation;
3. *Approves* the MTSP as a framework of projections for 2002-2005 (summarized in table 5 of document E/ICEF/2001/13), including the preparation of up to \$424 million in programme expenditures from regular resources to be submitted to the Executive Board in 2002 (shown in table 8, item 3, of document E/ICEF/2001/13). The amount is subject to the availability of resources and to the condition that estimates of income and expenditure made in this plan continue to be valid;
4. *Requests* the Executive Director, on an ongoing basis, to review and where necessary to propose adjustments to the MTSP based on the comments made by Board members, as reflected in the reports on its sessions, the results of the United Nations General Assembly Special Session on Children, and experience in implementing the plan;
5. *Further requests* the Executive Director to assess progress towards the targets set within the five organizational priorities in the MTSP in part II of the annual report to the Executive Board.

*Second regular session  
12 December 2001*

**2001/23**

**Programme of work for Executive Board sessions in 2002**

*The Executive Board*

*Adopts* the following programme of work for Executive Board sessions in 2002, contained in document E/ICEF/2001/14:

---

*Session/date*

*Programme of work*

**First regular session  
(21-25 January 2002)**

Report of the Executive Director (Part I): Annual report to the Economic and Social Council (1995/5, 1998/1, 1999/6, 2001/4)  
Country notes (1995/8)  
Approval process for country programmes  
Private Sector Division (PSD) work plan and proposed budget for 2002 (1994/A/9, 1996/22, 1998/5)  
Immunization (E/ICEF/2001/6 (Part II), paras. 123 and 132)

---

| <i>Session/date</i>                              | <i>Programme of work</i>   |
|--|--|
| Annual session<br>(3-7 June 2002)                | Proposal for revamping the UNICEF Maurice Pate Award<br>Tribute to key actors of the Global Movement for Children: the role of volunteers in UNICEF National Committees<br>Pledging event<br>Joint meeting with the Executive Boards of UNDP/UNFPA and WFP<br>Report of the Executive Director (Part II) (1999/7, 1999/8, 2000/6, 2001/11)<br>Summary of mid-term reviews and major evaluations of country programmes (1995/8)<br>Report on the evaluation function in the context of the medium-term strategic plan<br>Review of the main outcomes of the Special Session on Children<br>Report of the Executive Board Working Group on Documentation<br>Field visits of Executive Board members (1992/32)  |
| Second regular session<br>(16-20 September 2002) | Medium-term financial plan and related recommendation (2000/3)<br>Oral report on decisions taken by the Economic and Social Council (1995/38 and E/ICEF/1995/9/Rev.1, para. 470)<br>Proposals for UNICEF programme cooperation (1995/8)<br>Innocenti Research Centre: proposed work plan and budget for 2003-2005<br>UNICEF participation in sector-wide approaches (2001/11)<br>PSD financial report and statements for the year ended 31 December 2001<br>UNICEF financial report and statements for the end of the biennium 2000-2001 and report of the Board of Auditors<br>Internal audit activities (1997/28)<br>Report on the meeting of the UNESCO/UNICEF Joint Committee on Education, including the report of the President of the Executive Board on the meeting (1995/4)<br>Programme of work for Executive Board sessions in 2003 |

---

*Second regular session  
12 December 2001*

