

Costed evaluation plan – Zambia – UNICEF country programme of cooperation, 2023–2027

The table draws from the Integrated Monitoring and Evaluation Plan to cover present evaluations planned for the duration of the programme cycle. Additional guidance on financial resources for evaluation is outlined in the revised evaluation policy of UNICEF ([E/ICEF/2018/14](#)).

<i>Evaluation title</i>	<i>United Nations Sustainable Development Cooperation Framework (or equivalent) outcome</i>	<i>UNICEF Strategic Plan, 2022–2025 Goal Area</i>	<i>Criteria used for selection</i>	<i>Intended use of evaluation findings</i>	<i>Expected start date (month and year, or year only)</i>	<i>Anticipated cost and provisional source of funding (regular resources (RR) or other resources (OR)), in United States dollars</i>
1- Health/HIV Evaluation of adolescent programming in the health sector	People outcome	Goal Area 1	UNICEF Zambia has invested in holistic adolescent programming to address major health challenges such as adolescent pregnancies, sexually transmitted infections, HIV, substance abuse and mental health. However, this work has not been evaluated to date.	With an increased focus on adolescent programming in the new country programme – including beyond the health sector, an evaluation of the UNICEF Zambia experience to date on adolescent programming in the health sector is deemed useful and strategic. The planned evaluation will provide evidence on the relevance, effectiveness, efficiency, sustainability and coherence of strategies, approaches and actions to promote, plan and deliver an integrated adolescent programme using the health sector platform, including how social and behaviour change, empowerment and participation have (or have not) been embedded in programming. The evaluation will provide key insights and learning to future adolescent programming across other sectors such as education; water, sanitation and hygiene (WASH); social policy; nutrition; and child protection.	June 2025	100 000 (RR) 80 000 (OR) 180 000 (Total)
2- Health/HIV Evaluation of COVID-19 response and resilience-building of health system in Zambia	People outcome	Goal Area 1	Strategic positioning and learning on the development-humanitarian nexus	As part of the coronavirus disease 2019 (COVID-19) response, UNICEF Zambia has supported various building blocks or pillars in strengthening the health system, including oxygen medical therapy services, availability of essential health commodities, and the continuation of essential health services. Additionally, substantial support has been provided for the Risk Communication and Community Engagement. Although UNICEF	April 2023	100 000 (RR) 150 000 (OR) 250 000 (Total)

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				Zambia participated in the real-time evaluation on COVID-19, a robust evaluation is critical to inform policy, strategies and practices across the entire spectrum of emergency preparedness, response (including recovery), continuity of essential services and resilience-building in the health system. This formative evaluation will provide insights and learning on the resilience of the health system, using the experience of the public health emergency on the COVID-19 response as an example. It will look at the health sector’s response as well as preparedness, and ensure continuity of essential health services, thereby reinforcing the humanitarian-development nexus.		
3- Social policy End of programme evaluation of the United Nations Joint Programme on Social Protection Phase II	Prosperity outcome	Goal Area 5	Programme evaluation on the performance of the Joint Programme on Social Protection. The second phase of the joint programme was designed for the period 2019–2022, building on the success and lessons learned from the first phase.	This evaluation is highly relevant to assess the performance of the joint programme. The findings will inform programming across the “One UN” approach and the role of UNICEF as technical coordinator of the joint programme. The evaluation will therefore provide valuable lessons on United Nations synergies in strengthening the social protection system in Zambia. The evaluation will also take stock of changes in the programming context, especially considering the COVID-19 pandemic and its impact on the livelihood and resilience of vulnerable populations, as well as the effects of social protection in mitigating the direct and indirect impact of the pandemic.	December 2024	60 000 (OR)

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4- Nutrition End of programme evaluation for Scaling Up Nutrition Phase II	People outcome	Goal Area 1	Malnutrition continues to be a driver of poverty and inequity in Zambia. Despite a significant reduction in stunting in the past 20 years, the country’s stunting prevalence remains high, at 34.6 per cent in 2018.	There has been significant investment in the Scaling Up Nutrition Phase II (SUN II) programme, from multiple donors, to achieve cross-sectoral results in nutrition, WASH, social policy and health. Recognizing the importance of improving nutrition during the critical 1,000 days between pregnancy and a child’s second birthday, UNICEF has partnered with three other United Nations agencies – the World Food Programme (WFP), the Food and Agriculture Organization of the United Nations and the World Health Organization – and five non-governmental organizations to support the Government in implementing the SUN II programme in Zambia. This evaluation will provide consolidated evidence on the effectiveness and impact of a multisectoral, integrated approach to addressing malnutrition, and stunting in particular, in Zambia, and in doing so, inform future integrated nutrition programming and potential scale-up.	June 2024	300 000 (OR)
5- Education Formative Evaluation of Integrated ECD Programme	People outcome	Goal Area 2	Early childhood development (ECD) interventions have proven to be the foundation for later learning, academic success and productivity in life. The findings will inform cross-sectoral	UNICEF Zambia has invested significantly in promoting ECD, both in terms of access to services at the community level, as well as advocacy on the importance of nurturing care and early stimulation during the 2016–2022 country programme. Since a multisectoral approach to promoting ECD continues to be a key priority for the next programme cycle, which requires being able to operationalize coordination and complementarity between and across sectoral interventions, platforms and policies, consolidation of evaluative evidence on	June 2025	50 000 (RR) 150 000 (OR) 200 000 (Total)

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			integrated ECD programming and potential scale-up.	what is working and what is not is critical for future decision-making, learning and integrated programming in this area.		
6- Child protection Evaluation of strengthening child protection case management system in Zambia	Peace outcome	Goal Area 3	UNICEF support to strengthening the case management system is part of the overall child protection systems strengthening and delivering prevention and response services to children experiencing or at risk of violence.	UNICEF is helping the Government to enhance statutory and non-statutory case management as part of the overall approach to strengthening the child protection system and this has not been evaluated. Case management guidelines have been developed and will continue to be implemented during the 2023–2027 country programme. The evaluation will measure the effectiveness of UNICEF-supported case management initiatives in delivering prevention and response services to children experiencing or at risk of violence and inform strategies going forward. Learning and consolidation of evaluative evidence on what is working and what will be critical for decision making, and future programming in this area.	October 2024	125 000 (OR) 75 000 (RR) 200 000 (Total)
7- Water, sanitation and hygiene Evaluation of climate-resilient WASH supported by UNICEF	Planet outcome	Goal Area 4	Zambia experiences climate-related shocks with the Government working with UNICEF to support climate-resilient WASH activities among its priorities.	In responding to the recurrent climate-related shocks in Zambia, UNICEF identified supporting climate-resilient WASH interventions as one of its priorities. This evaluation will examine the relevance, effectiveness, impact and sustainability of the approach and investments by UNICEF, in terms of infrastructure, social and behaviour change, and strengthen the enabling environment on climate-resilient WASH. The evaluation findings and recommendations will be used to assess approaches already used by UNICEF in the past, identify what the emerging results and positive impacts have been,	September 2025	150 000 (RR)

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				and inform what shifts in approach will be required going forward.		
Total resources						475 000 (RR) 865 000 (OR) 1 340 000 (Total)
