

Joint evaluability assessment of the Global Action Plan for Healthy Lives and Well-being for All Robert McCouch Director of Evaluation

UNICEF Executive Board – 2022 first regular session (8–11 February 2022) Item 7: Joint evaluability assessment of the Global Action Plan for Healthy Lives and Well-being for All Reference document: <u>E/ICEF/2022/4</u>

OBJECTIVES



Objective of the partnership

Enhance collaboration among 12 global organizations engaged in health, development and humanitarian responses to accelerate country progress on the health-related targets of the Sustainable Development Goals.

Objective of the assessment of the partnership

Determine, as systematically and objectively as possible, the present state of evaluability of the partnership and foster early learning among the signatory agencies and thus help to improve their coordination, collaboration and overall management towards results.

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KEY FEATURES

Fix issues and gaps *before* they become entrenched problems

Help partnership succeed in contributing to the health-related SDGs

Timing

Utilization-focused

Results-focused

Early: Outset of partnership

Time frame

Footprint

Rapid: Three months

Light: Mainly desk review and limited number of interviews

Cost

Inexpensive: \$60,000

Evaluation management

Joint: 12 evaluation offices

Positive byproducts for future evaluation

Strengthened evaluation partnership among 12 disparate entities for future Sustainable Development Goal-related work.

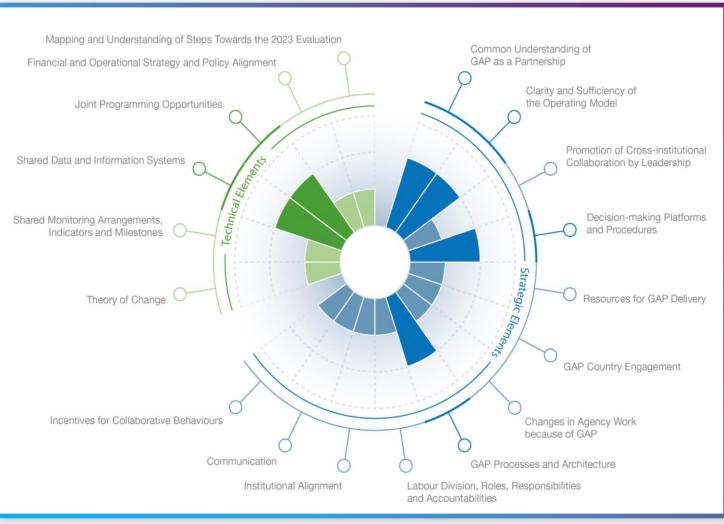
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OVERARCHING STORY

While recognizing the early stage of the joint evaluability assessment in the partnership and the complexity of the partnership, many of the elements assessed were found to be absent, or they were present but required significant strengthening if the Global Action Plan is to maximize the likelihood of the partnership's SUCCESS.



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SPECIFIC FINDINGS

- 1. A lack of shared clarity on how the Global Action Plan should operate at country level.
- 2. A lack of a clearly articulated strategy or theory of change on how it can enable acceleration towards the Sustainable Development Goals.
- 3. A need for stronger accountability to deliver on priorities, and greater clarity on what is expected from partners.
- 4. Some weaknesses in ensuring adequate human resources and capacity allocated to Global Action Plan activities within agencies.
- 5. Among some accelerator groups, variable effectiveness and overlaps in scope.
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RECOMMENDATIONS

- 1. Jointly review and revisit the purpose and shared objectives of the Global Action Plan to clarify how the plan is intended to operate and add value to what is already in place.
- 2. Based on recommendation 1, articulate a clear and detailed theory of change corresponding to the agreed way forward.
- 3. Make the Global Action Plan more concrete and accountable, e.g., by
 - Mapping agreed activities of partners
 - Consistently involving senior leaders across all 12 agencies and follow through into workplans and staff time allocations.
- 4. Review overall resourcing alongside decisions on scope, role and priorities to better balance resources with priorities for work.
- 5. Revisit **linkages among the accelerator groups** to help them to support each other, while clarifying what is realistically expected from each group.
- 6. Map out **steps to the 2023 evaluation** and ensure they are well understood.
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Thank you.