

# STRUCTURED FUNDING DIALOGUE

June Kunugi  
Director  
Public Partnerships Division

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*UNICEF Executive Board  
2023 second regular session (5-7 September 2023)  
Item 6: Structured dialogue on financing the results  
of the UNICEF Strategic Plan, 2022-2025  
Reference documents: E/ICEF/2023/26;  
UNICEF/2023/EB/13*

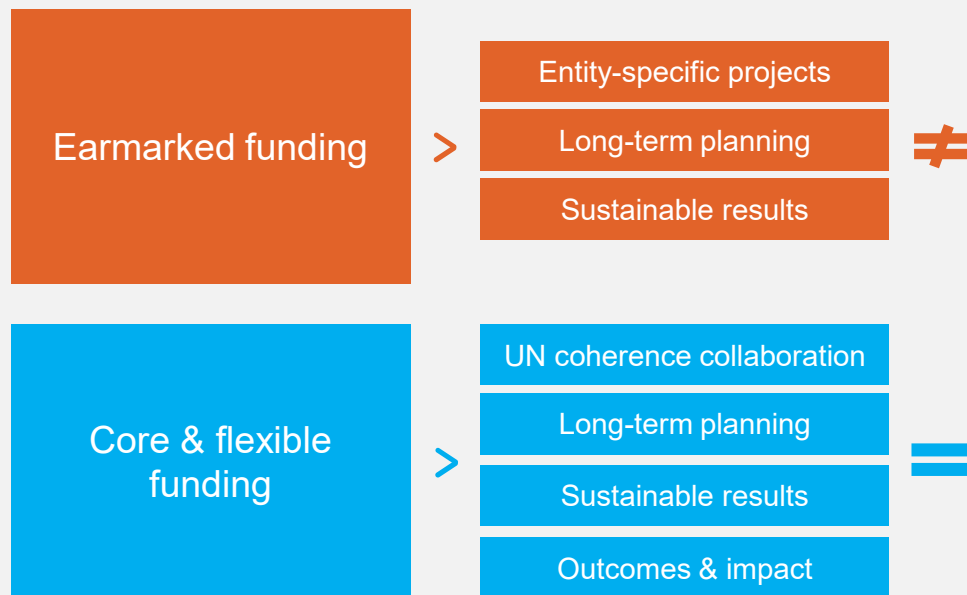
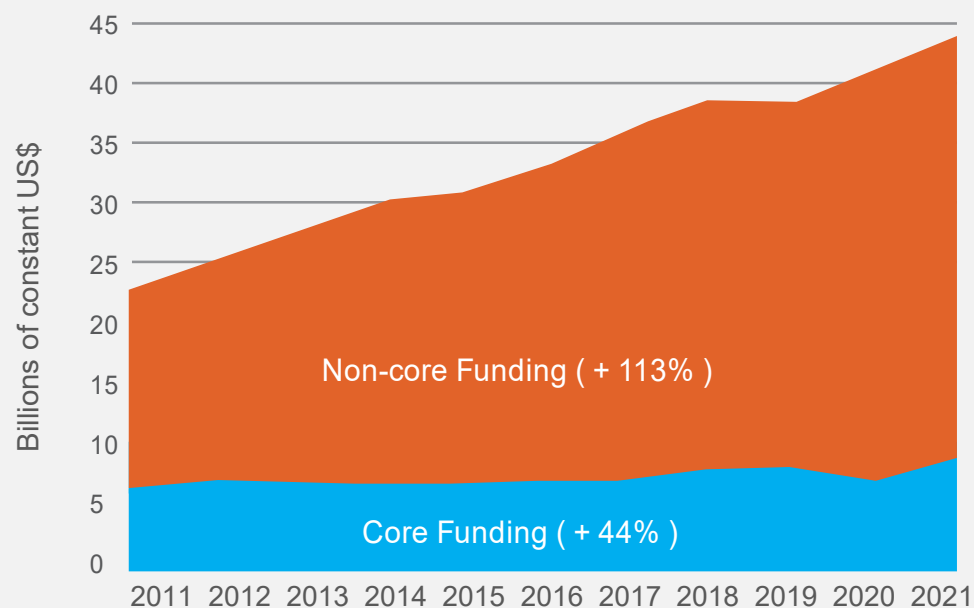


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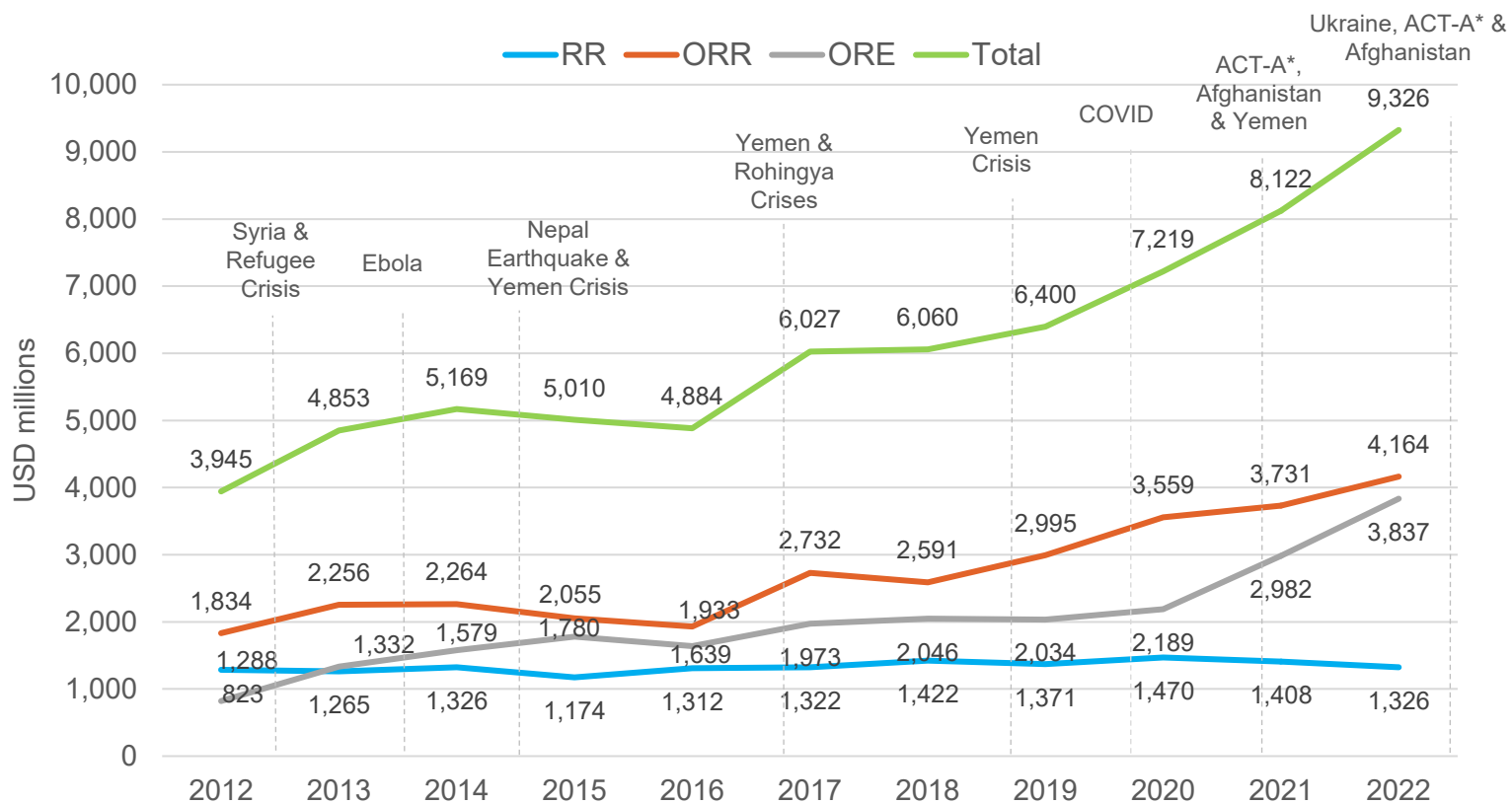
# Flexible funding is critical to achieving the SDGs

Trends in core and non-core funding to United Nations Development System (UNDS), 2011-2021

\*Source: Department of Economic and Social Affairs, 2023

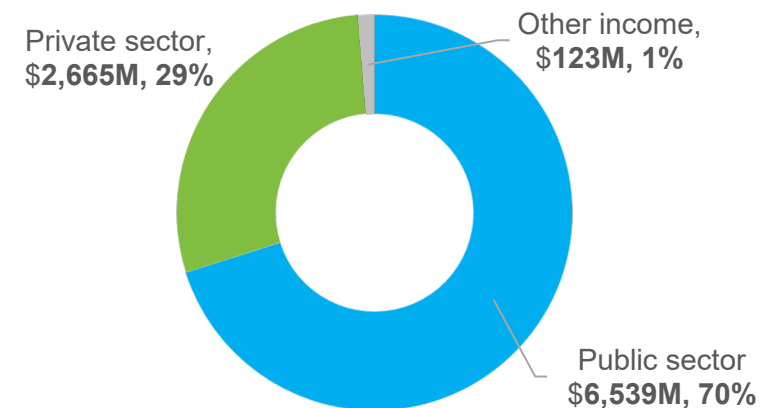


# UNICEF income has been driven by crises

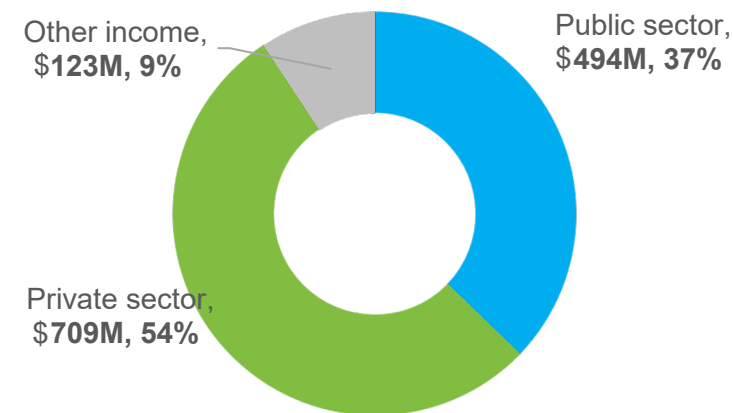


\*ACT-A: Access to COVID-19 Tools Accelerator

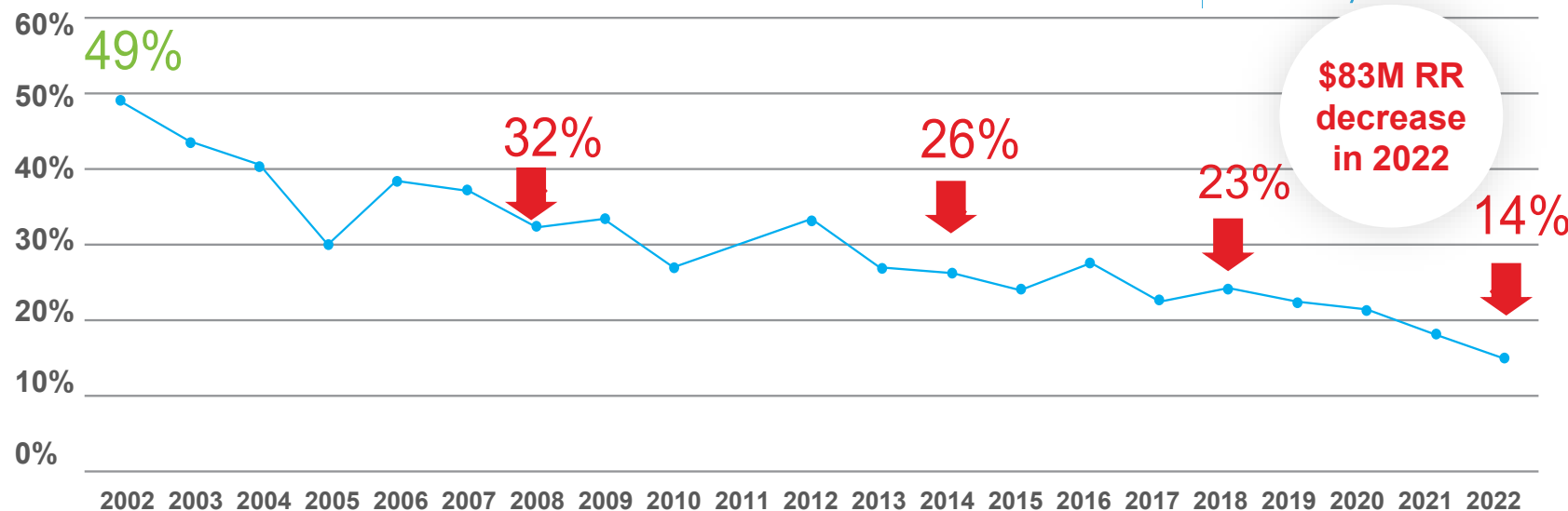
2022 Income composition (US\$)



2022 RR composition (US\$)



The ratio of RR to total income is decreasing; UNICEF is 86% 'projectized'



## What does this mean?

### MANDATE

**FACT:** ALL rights; ALL children, EVERYWHERE

**Becomes:**

SOME rights, SOME children, SOME places

### EFFICIENCY & EFFECTIVENESS

**FACT:** 136% ↑ in donor reports; 5,140 in 2018 → 12,154 in 2022.

**FACT:** 47% ↑ in OR grants; 3,616 in 2012 → 5,327 in 2022.

**FACT:** 81% ↑ in donor financial statements; 2,960 in 2012 → 5,371 in 2022.

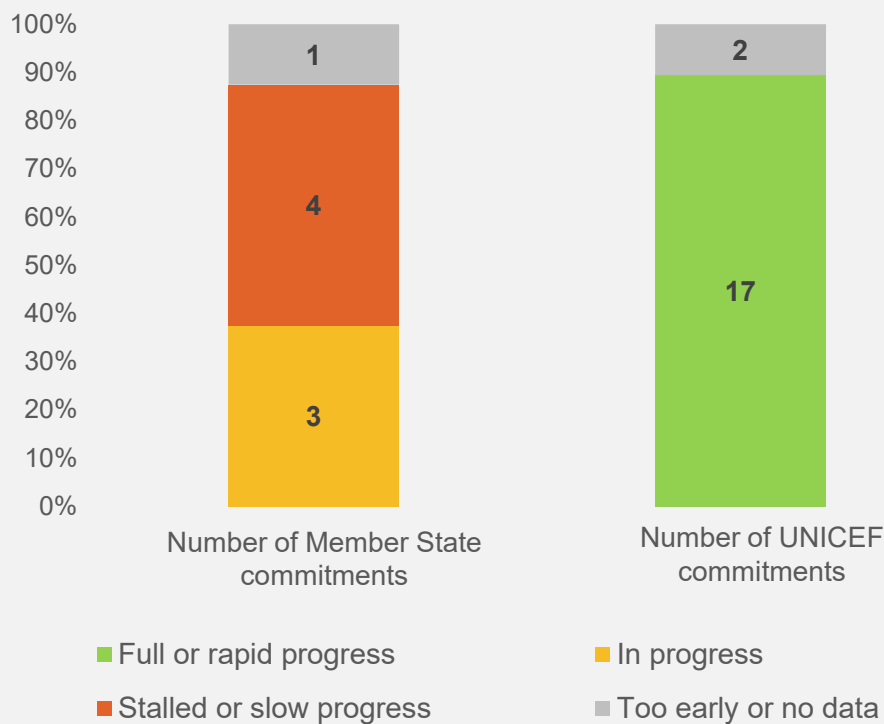
### PROGRAMME RESULTS

**FACT:** Over 85% of UNICEF core funding supports programming in over 190 countries & territories.

### ACCOUNTABILITY & OVERSIGHT

**FACT:** ↑ in projects = ↑ in project-specific oversight, quality assurance and accountability requirements which are not fully covered by OR funding

# Funding Compact Commitments: Member States and UNICEF



## Core resources from Member States to UNICEF as a share of overall public sector income (including humanitarian):

Baseline 2018: 13%

Status 2019: 11%

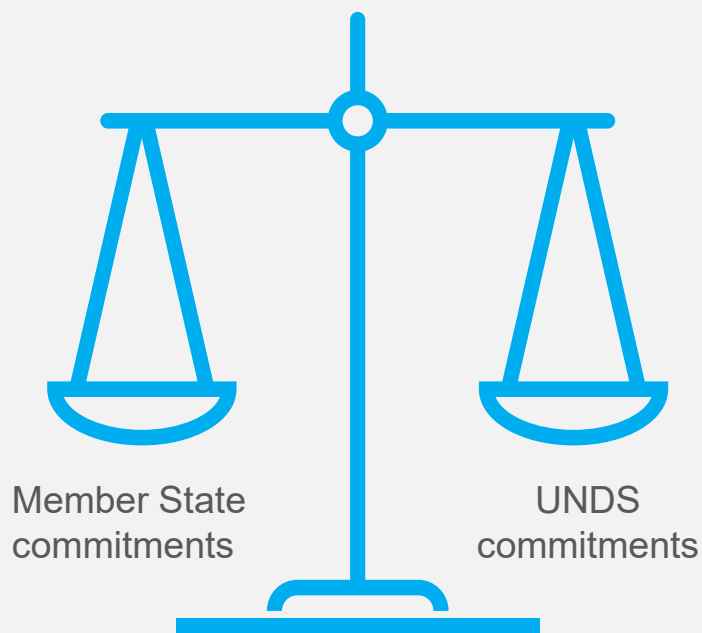
Status 2020: 11%

Status 2021: 9%

**Status 2022: 8%**

**The trend is reversing away from the Member States Funding Compact commitment on core funding**

# Way forward: Funding Compact 2.0



## Offers opportunities for:

- Improving both **why** and **how** of the Funding Compact

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- **Tighter** but ambitious, measurable indicators to advance **UN collaboration** for **SDGs**

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- Stronger **mutual accountability** and commitment from Member States and UNDS

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- **Innovative approaches** to flexible funding





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**Thank you.**