



Management Response:

# Evaluation of Phase II (2020–2023) of the UNFPA-UNICEF Global Programme to End Child Marriage

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**UNICEF Executive Board**

Informal briefing – 22 January 2024

Item 8: Management response to the Evaluation of phase II (2020-2023) of the UNFPA-UNICEF Global Programme to End Child Marriage

Reference document: [E/ICEF/2024/6](#)

# Overview of the Management Response (MR)

8

overarching  
recommendations

seven agreed

one partially agreed

13

action points

nine already initiated

four to be completed 2024

nine to be completed 2025

29

sub-recommendations

## Key Priorities

- Adapt to the poly-crisis and megatrends
- Promote gender equality and empowerment of girls
- Accelerate results and leverage partnerships and resources



# AGREE

## RECOMMENDATION 1: Contextualize the global theory of change

### ACTIONS:

- Country offices adapt theory of change to consider specific populations of at-risk girls and the potential of scaling up interventions.

## RECOMMENDATION 2: Make programme agile and adaptative to context variation

### ACTIONS:

- Develop, adapt, and roll out tools on the humanitarian-development peace nexus to child marriage and guide strategic phased implementation.

## RECOMMENDATION 3: Strengthen the gender-transformative approaches

### ACTIONS:

- Broaden gender-transformative methods, integrating standard measures in all country program plans.
- Develop and deploy tools for community-led networks in positive masculinities programming.
- Monitor, evaluate, and strategize to address gaps and conflicts in laws and law enforcement impacting child marriage prevention and response at various levels.

## RECOMMENDATION 4: Accelerate the elimination of child marriage globally

### ACTIONS:

- Country and regional offices develop and start using investment cases in national advocacy to influence decisions, catalyze investments.
- Develop a concept note, application toolkit, and assessment criteria, and invite potential country offices to position as additional Global Programme countries.
- Develop advocacy briefs with key messages on why prevention and response to child marriage should be prioritized, including in humanitarian action.



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# PARTIALLY AGREE

## RECOMMENDATION 5:

Strengthen coordination, partner capacity, resource mobilization, and flexible use of funds

## JUSTIFICATION:

- UNICEF has dedicated staff at country, regional, and global levels with expertise in gender and adolescent-youth programming who work on the Programme.
- UNICEF procedures support flexible adaptation of work plans and allocation of programme resources.

## ACTION:

- Country offices develop and implement resource mobilization plans specific to prevention and response to child marriage.
- Develop and deliver a capacity-building model to build grassroots, youth-led, and women-led feminist groups, coalitions, and movements to enable them to achieve greater organizational independence, autonomy, and resource mobilization to participate.



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# AGREE

## RECOMMENDATION 6:

Generate evidence on what works in programme contexts

### ACTIONS:

- Monitor, assess, and review the quality of research and evidence generated by regional and country offices, including mechanisms for collecting disaggregated data, outcome measurement, and promotion of learning.
- Expand the uptake of evidence and research and the Child Marriage Research to Action Network in partnership with Girls Not Brides.

## RECOMMENDATION 7:

Integrate with social protection sector and advance public financing

### ACTIONS:

- Country offices start mapping social protection programmes and other financing mechanisms; identify potential entry points and advocate to leverage them for girls' empowerment.

## RECOMMENDATION 8:

Elaborate sustainability plans in each country

### ACTIONS:

- Country offices develop and implement institutionalization and sustainability plans.
- Develop a brief on key considerations for sustainability, institutionalization, and scalability, including mechanisms for monitoring.





# Thank you!

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