



United Nations

Executive Board of the United Nations Children's Fund

**Report on the first, second and annual
sessions of 2007**

**Economic and Social Council
Official Records, 2007
Supplement No. 14**

Annex

Decisions adopted by the Executive Board in 2007

2007/1. Ending Child Hunger and Undernutrition Initiative

The Executive Board

1. *Takes note* of the Global Framework for Action for the Ending Child Hunger and Undernutrition Initiative and decision 2006/EB.2/2 of the Executive Board of the World Food Programme, and encourages UNICEF to continue discussions with Member States and relevant partners on its further development;

2. *Recognizes* the Initiative's potential contribution to achieving Millennium Development Goal 1 in mobilizing the wider global partnerships required to end child hunger and undernutrition, in particular those aimed at developing more effective support to States in the implementation of national plans related to children's nutrition;

3. *Requests* UNICEF to ensure that the medium-term strategic plan (MTSP), including its support strategies, is the guiding framework for UNICEF involvement in the Initiative;

4. *Stresses* the importance of the finalization of the support strategies for other focus areas of the MTSP;

5. *Requests* UNICEF to develop and submit a report, no later than the annual session of 2008, on partnerships including an overview of existing partnerships;

6. *Requests* the Executive Director to submit at the annual session of the Executive Board in June 2007 a report for action on the following issues, in order for the Executive Board to review the role and involvement of UNICEF in the Initiative:

(a) The exact role, functions and responsibilities of UNICEF in the implementation of the Initiative and the division of labour amongst partners;

(b) Implications and consequences of the implementation of the Initiative on the capacity of UNICEF to achieve the organizational targets under each of the five MTSP focus areas at the global level as well as at country level;

(c) Implications and consequences of the implementation of the Initiative on the allocation of UNICEF core resources, including to country programmes;

(d) Implications of the Initiative for the United Nations Development Assistance Framework and poverty reduction strategy processes and subsequent programming activities of all United Nations funds and programmes at country level;

(e) Ways and means to ensure effective links between the Initiative and national plans regarding child hunger and undernutrition developed by States.

*First regular session
18 January 2007*

2007/2. Recommendation for additional regular resources for approved country programmes

The Executive Board

Approves a total of \$70,597,708 in regular resources to fund the approved country programmes of 34 countries (as shown in document E/ICEF/2007/P/L.1) for 2007, whose regular resources planning levels, based on the modified allocation system and estimated global levels of programmable regular resources, are higher than the balance of approved funds for these countries.

<i>Region/country</i>	<i>Document E/ICEF/</i>	<i>Approved programme duration</i>	<i>2007 Planning level</i>	<i>2007 RR Balance</i>	<i>Additional RR to be approved</i>
			(A)	(B)	(A-B)
West and Central Africa					
Benin	2003/P/L.5/Rev.1	2004-2008	4,234,000	2,585,000	1,649,000
Cameroon	2002/P/L.3/Add.1	2003-2007	3,532,000	2,581,292	950,708
Côte d'Ivoire	2002/P/L.4/Add.1	2003-2007	4,903,000	3,566,000	1,337,000
Dem. Rep. of the Congo	2005/P/L.33	2006-2007	38,058,000	21,227,000	16,831,000
Guinea-Bissau	2002/P/L.5/Add.1	2003-2007	1,645,000	1,395,000	250,000
Liberia	2006/P/L.42	2007	3,770,000	2,826,000	944,000
Mali	2002/P/L.6/Add.1	2003-2007	11,968,000	6,492,000	5,476,000
Mauritania	2002/P/L.7/Add.1	2003-2008	1,804,000	1,549,000	255,000
Niger	2003/P/L.7 /Rev.1	2004-2007	14,354,000	8,222,000	6,132,000
Nigeria	2001/P/L.15/Add.1	2002-2007	29,303,000	21,311,000	7,992,000
Sierra Leone	2003/P/L.8/Rev.1	2004-2007	6,491,000	3,801,000	2,690,000
Togo	2006/P/L.11	2007	3,210,000	2,269,000	941,000
Subtotal by region					45,447,708
Eastern and Southern Africa					
Botswana	2002/P/L.1/Add.1	2003-2007	630,000	555,000	75,000
Burundi	2004/P/L.2	2005-2007	6,973,000	3,860,000	3,113,000
Comoros	2002/P/L.2/Add.1	2003-2007	743,000	668,000	75,000
Lesotho	2001/P/L.3/Add.1	2002-2007	1,034,000	959,000	75,000
Malawi	2006/P/L.3	2007	7,536,000	6,492,000	1,044,000
Rwanda	2006/P/L.5	2007	7,875,000	4,949,000	2,926,000
Somalia	2003/P/L.4/Rev.1	2004-2008	8,465,000	5,927,000	2,538,000
Subtotal by region					9,846,000
East Asia and Pacific					
Pacific Island multi-country programme	2002/P/L.10/Add.1	2003-2007	5,500,000	3,000,000	2,500,000
Papua New Guinea	2002/P/L.11/Add.1	2003-2007	1,430,000	1,326,000	104,000
Timor-Leste	2005/P/L.10	2006-2007	1,125,000	1,050,000	75,000
Subtotal by region					2,679,000

Middle East and North Africa					
Djibouti	2002/P/L.14/Add.1	2003-2007	790,000	715,000	75,000
Jordan	2002/P/L.15/Add.1	2003-2007	667,000	602,000	65,000
Palestinian children and women in Jordan, Lebanon, Syrian Arab Republic and the Occupied Palestinian Territory ^{1/}	2005/P/L.20	2006-2007	4,000,000	2,000,000	2,000,000
Sudan	2006/P/L.23	2007	7,649,000	6,169,000	1,480,000
Subtotal by region					3,620,000
Central and Eastern Europe and Commonwealth of Independent States					
Tajikistan	2004/P/L.17	2005-2009	2,218,000	2,026,000	192,000
Subtotal by region					
Americas and the Caribbean					
Bolivia	2002/P/L.8/Add.1	2003-2007	1,294,000	1,212,000	82,000
Colombia	2001/P/L.21/Add.1	2002-2007	892,000	817,000	75,000
Eastern Caribbean multi-country programme ^{2/}	2002/P/L.9/Add.1	2003-2007	3,200,000	1,600,000	1,600,000
Haiti	2006/P/L.53	2007	3,024,000	2,749,000	275,000
Subtotal by region					2,032,000
South Asia					
Afghanistan	2005/P/L.36	2006-2008	26,257,000	24,548,000	1,709,000
India	2002/P/L.12/Add.1	2003-2007	32,579,000	28,995,000	3,584,000
Nepal	2006/P/L.14	2007	6,738,000	5,250,000	1,488,000
Subtotal by region					6,781,000
Total					70,597,708

¹ Includes operation lifeline Sudan.

² Includes Suriname and Trinidad and Tobago.

*First regular session
18 January 2007*

2007/3. UNICEF financial report and the audited financial statements for the biennium ended 31 December 2005 and the report of the Board of Auditors

The Executive Board

1. *Takes note* of the report of the Board of Auditors (A/61/5/Add.2), the report of the Secretary-General on the implementation of the recommendations of the Board of Auditors on the financial statements of the United Nations funds and programmes for the financial period ended 31 December 2005 (A/61/214/Add.1), and the report of the Advisory Committee on Administrative and Budgetary Questions (A/61/61/350);

2. *Welcomes* the unqualified opinion of the Board of Auditors on the UNICEF financial statements;

3. *Takes note of* the progress made by UNICEF in implementing the recommendations of the Board of Auditors for the biennium ended 31 December 2005, and the one ended 31 December 2003, and of the specific efforts made by management to improve transparency and to promote managerial accountability and ownership in dealing with audit recommendations;

4. *Requests* the Executive Director of UNICEF to build on progress achieved and to continue to implement the recommendations of the Board of Auditors in a timely way, and requests UNICEF to provide the Executive Board with a report at its second regular session of 2007 including: an overview of the strategic implications of the recommendations for the management and strategy of UNICEF, such as the implications of the significant increase in total year-end unexpended funds, the rising levels of other resources contributions and the development of common services; and an update on the implementation of the main recommendations;

5. *Takes note with appreciation of* the steps taken by the Executive Director to work with the United Nations Development Programme, the United Nations Population Fund and other agencies to standardize their financial management in the context of the transition to International Public Sector Accounting Standards-based accounting, and requests to be informed on the progress of this work.

*First regular session
18 January 2007*

2007/4. Supplementary support budget for crisis management and business continuity capacity (document E/ICEF/2007/AB/L.1)

The Executive Board

1. *Approves* the supplementary budget in gross and net appropriations for the management and administration of \$9.6 million to cover the additional costs in the 2006-2007 biennial support budget associated with the need to strengthen capacities for crisis management, business and operations continuity in the event of a protracted crisis such as a human influenza pandemic, and to protect staff health and safety, contingent upon evidence of further progress being provided to the Executive Board at its second regular session of 2007 with regard to the coordination and sharing of resources with other United Nations entities, including identification of a suitable data-centre site and a related analysis of relevant costs not yet ascertained;

2. *Requests* the Executive Director to report to the Executive Board on the implementation of this decision at its second regular session of 2007.

*First regular session
18 January 2007*

2007/5. Private Sector Division workplan and proposed budget for 2007

The Executive Board

1. *Approves* for the fiscal year 1 January to 31 December 2007 budgeted expenditures of \$110.5 million as detailed below and summarized in column II of table 7 to document E/ICEF/2007/AB/L.3:

	<i>(In millions of United States dollars)</i>
Commissions – field offices	1.8
Cost of goods delivered	31.9
Marketing expenditures	33.6
Support services expenditure	21.8
Investment funds	21.4
Total expenditures, consolidated	110.5

2. *Authorizes* UNICEF:

(a) To incur expenditures as summarized in column II of table 7 to document E/ICEF/2007/AB/L.3 and to increase expenditures up to the level indicated in column III of the same table should the apparent proceeds from fund-raising and/or card and gift sales increase to the levels indicated in column III, and accordingly, to reduce expenditures below the level indicated in column II to the extent necessary, should the net proceeds decrease;

(b) To redeploy resources between the various budget lines (as detailed in paragraph 1 above) up to a maximum of 10 per cent of the amounts approved;

(c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2007 approved workplan.

A. Budgeted income for the 2007 season

The Executive Board

Notes that for the period 1 January to 31 December 2007, Private Sector Division net proceeds are budgeted at \$463.3 million (regular resources) as shown in column II of table 7 in document E/ICEF/2007/AB/L.3.

B. Policy issues

The Executive Board

1. *Renews* investment funds with \$21.4 million established for 2007;

2. *Authorizes* UNICEF to incur expenditures in the 2007 fiscal period related to the cost of goods delivered (production/purchase of raw materials, cards and other products) for the 2008 fiscal year, up to \$32.5 million as indicated in the Private Sector Division medium-term plan (see table 6 of document E/ICEF/2007/AB/L.3).

C. Medium-term plan

The Executive Board

Approves the Private Sector Division medium-term plan as reflected in table 6 to document E/ICEF/2007/AB/L.3.

*First regular session
18 January 2007*

2007/6. Annual report of the Executive Director

The Executive Board

1. *Takes note* of the “Annual report of the Executive Director: progress and achievements against the medium-term strategic plan” (MTSP) (E/ICEF/2007/9);

2. *Recognizes* that this is the first report on the MTSP 2006-2009;

3. *Welcomes* the progress that UNICEF has made to improve its strategic focus, the strong alignment of its activities with the MTSP and the recognition of the importance of results-based management;

4. *Welcomes* the progress made in countries supported by UNICEF in the five focus areas of the MTSP, but also recognizes that many countries, particularly countries in Africa, still face challenges in these areas, and in this regard urges UNICEF to continue to strengthen its support to these countries, with a view to tackling the remaining challenges;

5. *Appreciates* that the annual report gives an overview of the outcomes and results of the activities undertaken in the five focus areas of the UNICEF MTSP and of the linkages between results and resources, and further takes note of the accompanying data companion that defines key trends;

6. *Underlines* the importance of the annual report as a key part of the accountability framework to the Executive Board, particularly in reporting on results and outcomes in the implementation of the MTSP, while recognizing that the annual report should be complemented by analytical reports to the Board from the evaluation function on the contribution of UNICEF to development outcomes at the country level as well as on the aggregate level;

7. *Encourages* UNICEF to further institutionalize strengthening of data gathering to track progress against all MTSP results and indicators;

8. *Requests* UNICEF to include in the next annual report key challenges on the programmatic, organizational and financial level under each focus area, and to include a section reporting on specific results and resources related to major global partnerships, as well as an annually updated data companion.

*Annual session
7 June 2007*

2007/7. The organizational review of UNICEF

The Executive Board

1. *Takes note* of the UNICEF initiative in undertaking an organizational review to continue to improve the strategic impact of UNICEF;
2. *Requests* the Executive Director to submit for consideration and decision by the Executive Board the changes proposed to be made through the organizational review; and in this regard requests the Executive Director to submit at the second regular session of the Executive Board in September 2007 a report that includes:
 - (a) details of the proposed organizational review, including the impact on the UNICEF presence in the field at the country and regional levels and the timeframes envisaged for the implementation of the proposed changes;
 - (b) the rationale for each of the proposed changes;
 - (c) a clear explanation of the implications on the biennial support budget for 2008-2009 of the implementation of changes as a result of the review;
 - (d) a summary of the areas where proposed reforms are still being considered.

*Annual session
7 June 2007*

2007/8. The UNICEF education strategy in support of the medium-term strategic plan

The Executive Board

1. *Reaffirms* the medium-term strategic plan for 2006-2009 (MTSP) as the guiding framework for all areas of UNICEF programming;
2. *Welcomes* the 'UNICEF education strategy' (E/ICEF/2007/10) as the support document for programmes in support of education, and in implementation of the MTSP and its cross-cutting strategies, as well as for achieving the Millennium Development Goals;
3. *Requests* the Executive Director to ensure that UNICEF increases its efforts to further develop national capacities to improve outcomes as outlined in this support strategy for the MTSP;
4. *Requests* the Executive Director to apply the UNICEF education strategy in the priority countries defined according to the strategy, while ensuring at the same time cooperation in the education field with other countries in support of their national plans and policies;
5. *Requests* the Executive Director to ensure that comments on the UNICEF education strategy by members of the Executive Board at its annual session of 2007 are taken into consideration when implementing programmes of support in the area of education;
6. *Takes note* of the indicators established in the UNICEF education strategy, and requests the Executive Director to ensure consistency and clear links between these indicators and those approved in the MTSP for the education focus area, and that future reports fully track all indicators, where possible.

*Annual session
7 June 2007*

2007/9. The Ending Child Hunger and Undernutrition Initiative

The Executive Board

Having considered the document E/ICEF/2007/11 and decision 2007/EB.1/3 of the Executive Board of the World Food Programme (WFP);

1. *Approves* the participation of UNICEF in the Ending Child Hunger and Undernutrition Initiative (ECHUI), including its work plan and secretariat as described in E/ICEF/2007/11;

2. *Urges* the Executive Director to ensure that the medium-term strategic plan (MTSP), including its cross-cutting strategies and support strategies, is the guiding strategic and financial framework for all of UNICEF partnerships, including ECHUI;

3. *Takes note of* the report of the Executive Director and in this regard, approves the allocation of up to \$1 million of resources to fund the joint secretariat for this Initiative from core resources in the absence of other resources to fund the secretariat.

4. *Requests* the Executive Director to submit at the annual session of the Executive Board in June 2008 a report on the implementation of the Initiative including among others a description of:

(a) the Initiative's implications on the allocation by UNICEF of financial and human resources at global and country level;

as well as, in consultation with WFP and other partners,

(b) the involvement and ownership of national Governments in the implementation of the Initiative;

(c) an overview of the resources mobilized for the implementation of the Initiative;

(d) the linkages between the implementation of the Initiative and the Common Country Assessment, United Nations Development Assistance Framework and poverty reduction strategy processes;

(e) the results of this Initiative, including the work of the secretariat.

*Annual session
7 June 2007*

2007/10. Country programme documents*The Executive Board**Approves the aggregate indicative budgets for the following country programmes of cooperation:*

<i>Region/country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2007/</i>
Eastern and Southern Africa				
Comoros	2008-2012	3 715 000	6 250 000	P/L.2
Malawi	2008-2011	30 144 000	94 032 000	P/L.3
Burundi	2008	6 973 000	7 930 000	P/L.4
West and Central Africa				
Cameroon	2008-2012	17 660 000	35 000 000	P/L.5
Guinea-Bissau	2008-2012	8 225 000	18 000 000	P/L.7
Mali	2008-2012	59 840 000	66 647 000	P/L.8
Sierra Leone	2008-2010	19 473 000	36 000 000	P/L.9
Côte d'Ivoire	2008	4 903 000	15 000 000	P/L.10
Niger	2008	14 354 000	15 000 000	P/L.11
Nigeria	2008	29 303 000	49 000 000	P/L.12
Latin America and the Caribbean				
Bolivia	2008-2012	6 470 000	66 000 000	P/L.13
Cuba	2008-2012	3 160 000	6 000 000	P/L.14
Eastern Caribbean multi-country programme, Suriname, Trinidad and Tobago	2008-2011	12 800 000	20 000 000	P/L.15
East Asia and the Pacific				
Malaysia	2008-2010	1 500 000	4 500 000	P/L.16
Papua New Guinea	2008-2012	7 150 000	45 000 000	P/L.17
Timor-Leste	2008	1 125 000	10 000 000	P/L.18
South Asia				
Bhutan	2008-2012	4 830 000	15 000 000	P/L.19
India	2008-2012	162 900 000	350 000 000	P/L.20
Maldives	2008-2010	2 202 000	3 000 000	P/L.21
Sri Lanka	2008-2012	4 000 000	35 000 000	P/L.22
Middle East and North Africa				
Djibouti	2008-2012	3 950 000	9 000 000	P/L.23
Jordan	2008-2012	3 335 000	6 000 000	P/L.24
Palestinian children and woman in Jordan, Lebanon, the Syrian Arab Republic and the Occupied Palestinian Territory	2008-2009	8 000 000	24 900 000	P/L.25
Lebanon	2008	616 000	5 000 000	P/L.26
Sudan	2008	7 649 000	70 000 000	P/L.27

*Annual session
7 June 2007*

2007/11. Recommendation for additional other resources for approved country programmes

The Executive Board

Approves the other resources ceilings for the approved country programmes for the 36 countries listed in table 1 and the intercountry programmes listed in table 2 of document E/ICEF/2007/P/L.28 for the remaining periods of these programmes, subject to the availability of other resources contributions.

*Annual session
7 June 2007*

2007/12. Draft country programme documents

The Executive Board

Approves the aggregate indicative budget for the following country programmes of cooperation:

<i>Region/country</i>	<i>Period</i>	<i>Regular resources</i>	<i>Other resources</i>	<i>Document E/ICEF/2007/</i>
Eastern and Southern Africa				
Lesotho	2008-2012	5 170 000	30 000 000	P/L.36
Madagascar	2008-2011	34 892 000	35 200 000	P/L.37
Rwanda	2008-2012	39 375 000	67 000 000	P/L.38
Somalia	2008-2009	16 930 000	48 000 000	P/L.39
Botswana	2008-2009	1 260 000	4 000 000	P/L.40
West and Central Africa				
Democratic Republic of the Congo	2008-2012	190 290 000	265 000 000	P/L.41
Equatorial Guinea	2008-2012	3 680 000	3 395 000	P/L.6
Liberia	2008-2012	18 850 000	37 500 000	P/L.42
Togo	2008-2012	16 050 000	27 013 000	P/L.43
The Americas and the Caribbean				
Colombia	2008-2012	4 450 000	30 000 000	P/L.44
Costa Rica	2008-2012	3 000 000	2 000 000	P/L.45
Mexico	2008-2012	3 140 000	19 500 000	P/L.46
Nicaragua	2008-2012	4 160 000	26 345 000	P/L.47
Venezuela	2008	600 000	1 890 000	P/L.48
“Proinclusion” subregional programme	2008-2012	-	44 500 000	P/L.49
Haiti	2008	3 024 000	12 200 000	P/L.50
East Asia and the Pacific				
Pacific Island countries	2008-2012	27 500 000	33 000 000	P/L.51
South Asia				
Nepal	2008-2010	20 214 000	48 000 000	P/L.52

*Second regular session
7 September 2007*

2007/13. Recommendation for funds to cover overexpenditures for completed projects financed by other resources

The Executive Board

1. *Takes note* of the report on the recommendation for funds to cover overexpenditures for completed projects financed by other resources (E/ICEF/2007/P/L.53);
2. *Welcomes* the measures UNICEF has taken to date and *encourages* UNICEF to continue to strengthen its financial mechanisms, procedures and systems for project implementation in order to avoid expending in excess of commitments, through the rigorous application of financial management policy and procedures, the improvement of programme and financial management systems, and the communication and monitoring of accountabilities for programme implementation;
3. *Approves* the regular resource funding to cover expenditures in excess of commitments, totalling \$7,137,112, as contained in document E/ICEF/2007/P/L.53.

*Second regular session
7 September 2007*

2007/14. Recommendation for approval of additional regular resources for approved country programmes

The Executive Board

Approves a total of \$53,844,551 in regular resources to fund the approved country programmes of 12 countries for 2008, as shown in document E/ICEF/2007/P/L.54, whose regular resources planning levels, based on the modified allocation system and estimated global levels of programmable regular resources, are higher than the balance of approved funds for these countries.

*Second regular session
7 September 2007*

2007/15. Organizational Review of UNICEF

The Executive Board

1. *Welcomes* the presentation on the Organizational Review of UNICEF, in response to decision 2007/7 of the Executive Board;
2. *Reaffirms* the medium-term strategic plan for 2006-2009 (MTSP) as the guiding framework for UNICEF, and recognizes that the aim of the Organizational Review is to help further enhance the UNICEF capacity to deliver, in line with the MTSP;
3. *Notes* that some elements of the Organizational Review might have implications for the biennial support budget (2008-2009) which the Executive Board will consider at its first regular session in January 2008;
4. *Welcomes* that the Executive Director will regularly inform the Executive Board on progress on implementation and impact of measures planned and taken in response to the Organizational Review,

including, but not only, in conjunction with the Executive Director's annual reports, and *requests* the Executive Director to consult the Executive Board, as appropriate, on these measures.

*Second regular session
7 September 2007*

2007/16. Medium-term strategic plan: planned financial estimates for 2007-2010

The Executive Board

1. *Takes note* of the planned financial estimates (E/ICEF/2007/AB/L.4) as a flexible framework for supporting UNICEF programmes;
2. *Approves* the framework of planned financial estimates for 2007-2010 and *approves* the preparation of programme expenditure submissions to the Executive Board of up to \$1,652 million from regular resources in 2008, subject to the availability of resources and the continued validity of these planned financial estimates;
3. *Approves* the exceptional increase of \$30 million in the annual transfer to the reserve for after-service health insurance in 2007, and *requests* UNICEF, in cooperation with other relevant United Nations bodies, to undertake an updated actuarial study of the after-service health insurance liability, to be presented to the Executive Board at the second regular session of 2008 in conjunction with the planned financial estimates for 2008-2011.

*Second regular session
7 September 2007*

2007/17. Internal audit

The Executive Board

1. *Takes note of* the UNICEF report on internal audit activities in 2006 (E/ICEF/2007/AB/L.8) and of the status report on implementation of Executive Board decision 2007/3 on the recommendations of the Board of Auditors (E/ICEF/2007/AB/L.7);
2. *Welcomes* the increased attention of the internal audit report to key and recurrent management issues and the clarity and format of the report and *urges* UNICEF to ensure that recurring audit issues are explicitly addressed in ongoing efforts to strengthen risk management practices, control and governance processes;
3. *Also welcomes* the follow-up by the management of UNICEF as stated in the management response (E/ICEF/2007/AB/L.9) that would diminish risks for the organization, and *urges* UNICEF to: (a) execute the proposed measures; (b) provide sufficient funding for their execution; and (c) report on the results of those measures in the management response to the annual report on internal audit in 2008;
4. *Takes note* of the analysis of the Office of Internal Audit regarding the necessity of additional resources to assure its sufficient audit capacity;

5. *Expresses* its continuing support for strengthening the UNICEF accountability and assurance processes; and *stresses* that the continuous improvement of audit reporting and management responses can provide increased assurance of the effectiveness of the organization's internal controls.

*Second regular session
7 September 2007*

2007/18. Programme of work for Executive Board sessions in 2008

The Executive Board

1. *Adopts* the following programme of work for Executive Board sessions in 2008, subject to revisions as appropriate during the year:

First regular session 29 January-1 February (4 days)	Annual session 27-30 May (4 days)	Second regular session 15-19 September (3 days during above period)
ORGANIZATIONAL AND PROCEDURAL MATTERS <ul style="list-style-type: none"> ▪ Election of the officers of the Executive Board ▪ Tentative programme for 2008 annual session 	ORGANIZATIONAL AND PROCEDURAL MATTERS <ul style="list-style-type: none"> ▪ Tentative programme for 2008 second regular session 	ORGANIZATIONAL AND PROCEDURAL MATTERS <ul style="list-style-type: none"> ▪ Programme of work for Executive Board in 2009
PROGRAMME AND POLICY MATTERS <ul style="list-style-type: none"> ▪ Annual report of the Executive Director to the Economic and Social Council ▪ Reports of the Joint Inspection Unit of interest to UNICEF ▪ Approval of revised country programme documents (CPDs) ▪ UNICEF evaluation policy ▪ UNICEF child protection strategy ▪ Update on children in armed conflict 	PROGRAMME AND POLICY MATTERS <ul style="list-style-type: none"> ▪ Annual report of the Executive Director: progress and achievements against the medium-term strategic plan ▪ Proposals for UNICEF programme cooperation ▪ Review of partnerships 	PROGRAMME AND POLICY MATTERS <ul style="list-style-type: none"> ▪ Proposals for UNICEF programme cooperation ▪ Midterm reviews and major evaluations ▪ Review of the criteria for resource allocation for country programmes ▪ Decisions taken by the Economic and Social Council at its 2008 substantive session: oral report

<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ▪ Biennial support budget for 2008-2009 (with ACABQ report) ▪ Intercountry programmes ▪ Private Sector Division workplan and proposed budget for 2008 ▪ Pledging event 	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p>	<p>RESOURCE, FINANCIAL AND BUDGETARY MATTERS</p> <ul style="list-style-type: none"> ▪ Financial reports ▪ Report to the United Nations Board of Auditors and ACABQ ▪ Status report on the progress towards harmonization on cost recovery ▪ Report on internal audit activities in 2007
<p>ADMINISTRATIVE MATTERS</p>	<p>ADMINISTRATIVE MATTERS</p> <ul style="list-style-type: none"> ▪ Address by the UNICEF Global Staff Association 	<p>ADMINISTRATIVE MATTERS</p>
<p>OTHER MATTERS</p>	<p>OTHER MATTERS</p>	<p>OTHER MATTERS</p>
<p align="center">Joint meeting of the Executive Boards of UNDP, UNFPA, UNICEF and WFP 25 and 28 January</p>		

*Second regular session
7 September 2007*

