

*Office of the Secretary of the Executive Board*

## DECISION MONITORING TABLE FOR 2024

The following matrix keeps track of the implementation of specific and time-bound requests contained in Executive Board decisions. The matrix is revised on a regular basis to keep the information relevant and up to date.

For more details on other aspects of these decisions or for the full compendium of Executive Board decisions, please visit: <https://www.unicef.org/executiveboard/decisions>.

The status of a decision is indicated as follows: (1) GREEN signifies that an action has been “completed”; and (2) YELLOW signifies that an action is “in progress” or “partially completed” (action in progress, with a due date, if relevant). Decision paragraphs that do not require action are greyed out and status is shown as “No action required”

<i>Decision</i>	<i>Request</i>	<i>Deadline</i>	<i>Progress and follow-up action</i>	<i>Status</i>
<b>First regular session, 6–8 February 2024</b>				
2024/1 Country programme documents	<p>Para 1: <i>Takes note</i> that the country programme documents, including aggregate indicative budgets, for Bhutan, Brazil, Cambodia, the Gambia, Guinea, Madagascar and the Philippines (<a href="#">E/ICEF/2024/P/L.1</a>–<a href="#">E/ICEF/2024/P/L.7</a>) were made available to Member States for their comments and input from 14 November to 4 December 2023;</p> <p>Para 2: <i>Approves</i> on a no-objection basis, and in accordance with decision 2014/1, the country programme documents, including aggregate indicative budgets, for Bhutan, Brazil, Cambodia, the Gambia, Guinea, Madagascar and the Philippines (<a href="#">E/ICEF/2024/P/L.1</a>–<a href="#">E/ICEF/2024/P/L.7</a>).</p>			n/a
2024/2 Evaluation reports and management responses	Para 1: <i>Takes note</i> of the evaluation of UNICEF social protection responses towards universal child benefits, its summary ( <a href="#">E/ICEF/2024/3</a> ) and its management response ( <a href="#">E/ICEF/2024/4</a> );			n/a
	Para 2: <i>Notes with satisfaction</i> the evidence generated by UNICEF on social protection to inform future programming, and encourages UNICEF to continue efforts to build a systematic evidence base on social protection and promote shared and accessible knowledge management;			n/a
	Para 3: <i>Encourages</i> UNICEF to continue advocating for child-sensitive social protection vis-à-vis Governments and partner organizations;			n/a
	Para 4: <i>Requests</i> UNICEF to provide, within existing reporting, updates on the implementation of recommendations from the evaluation of UNICEF social		Implementation of the recommendations from the evaluation is ongoing. As at 15 April 2024, action on 84 per cent of the recommendations has been initiated, 50 per cent of which will be completed in 2024. Action on	Ongoing

<i>Decision</i>	<i>Request</i>	<i>Deadline</i>	<i>Progress and follow-up action</i>	<i>Status</i>
	protection responses towards universal child benefits, until recommendations are completed;		the remaining recommendations will commence in 2025. An update on the implementation of the recommendations will be provided via the appropriate channels, including the Evidence Information System Initiative (EISI) platforms.	
	Para 5: <i>Encourages</i> UNICEF to further leverage its growing expertise in public finance through capacity-building initiatives and to continue its support of child-sensitive budgeting and fiscal space expansion, including through technical assistance;			n/a
	Para 6: <i>Underscores</i> the importance of UNICEF work in strengthening government capacities and ownership and in providing technical assistance to Governments in the area of social protection towards universal child benefits, and encourages UNICEF to expand actions to support Governments in designing, implementing, evaluating and institutionalizing child benefit programmes, strategies and systems;			n/a
	Para 7: <i>Encourages</i> UNICEF to continue mobilizing partnerships, including with Governments, other United Nations agencies and non-governmental organizations, as appropriate, for child-sensitive social protection, including child benefits, as part of the global commitments to end child poverty and scale up social protection;			n/a
	Para 8: <i>Takes note</i> of the evaluation of phase II (2020–2023) of the UNFPA-UNICEF Global Programme to End Child Marriage, its summary ( <a href="#">E/ICEF/2024/5</a> ) and its management response ( <a href="#">E/ICEF/2024/6</a> );			n/a
	Para 9: <i>Notes with appreciation</i> the efforts made by UNICEF with regard to the implementation of the Global Programme, and emphasizes that the principle of “leave no one behind” should be further mainstreamed in phase III (2024–2030) of the Programme to accelerate progress on addressing the needs of girls across the Programme;			n/a
	Para 10: <i>Calls upon</i> UNICEF to take into account the findings and recommendations reflected in the evaluation of phase II of the Global Programme throughout the planning and implementation of phase III of the Programme;			n/a
	Para 11: <i>Requests</i> UNICEF to provide, within existing reporting, updates to the Executive Board on the progress of implementation of recommendations from the evaluation of phase II of the Global Programme until recommendations are completed, and updates on the progress achieved in phase III of the Programme.		Implementation of the recommendations is ongoing. As at 15 April 2024, 8 per cent of the actions have been completed; 69 per cent have been initiated; and 23 per cent are scheduled to begin in 2025. An update on the implementation of the recommendations will be provided via the appropriate channels, including the EISI platforms.	Ongoing
2024/3 Update on the development of an overarching system for	Para 1: <i>Takes note</i> of the progress made by UNICEF on the development of an overarching system for enterprise risk management, which asserts risk management as a forward-looking, cross-cutting and overarching activity, and welcomes continuous improvement based on a new vision, strategy and comprehensive multi-year implementation plan;			n/a
	Para 2: <i>Recognizes</i> the responsibility of UNICEF senior management in advancing enterprise risk management as a management tool, and encourages UNICEF to take the necessary steps to further strengthen the enterprise risk management structure and governance, including the roles of the Chief Risk Officer and the Senior Management Risk Committee, and to ensure that risk management is applied at all levels of the organization;			n/a

<i>Decision</i>	<i>Request</i>	<i>Deadline</i>	<i>Progress and follow-up action</i>	<i>Status</i>
enterprise risk management	Para 3: <i>Encourages</i> UNICEF to address the recommendations of the Board of Auditors regarding the need to define roles and responsibilities for the enterprise risk management system, and requests UNICEF to present an outline for discussion on governance issues, including exploring different options for the timely involvement of the Executive Board;		The Executive Board will receive during its annual session an overview of the vision and implementation strategy for an evolved enterprise risk management framework, with a timeline and a general plan for the upcoming development process. The paper also presents an outline for discussion on risk governance, including options for regular engagement of the Executive Board on risk and risk management.	In progress
	Para 4: <i>Reiterates</i> the need for implementation and monitoring of the risk responses and mitigation efforts, and encourages UNICEF to be mindful of linkages with concurrent oversight initiatives in the organization;			n/a
	Para 5: <i>Requests</i> UNICEF to present an evolved enterprise risk management framework as an item for decision at the annual session of 2024, with a timeline and a general plan for the upcoming development process, and decides to include a recurring agenda item on risk management, for decision, starting in 2025.		The Executive Board will receive during its annual session an overview of the vision and implementation strategy for an evolved enterprise risk management framework, with a timeline and a general plan for the upcoming development process. The paper also presents an outline for discussion on risk governance, including options for regular engagement of the Executive Board on risk and risk management.	In progress
2024/4 UNICEF financial report and audited financial statements for the year ended 31 December 2022 and report of the Board of Auditors, and management response	Para 1: <i>Welcomes</i> the unqualified audit opinion for 2022 issued by the Board of Auditors, the report of the Board of Auditors for the financial period that ended on 31 December 2022 ( <a href="#">A/78/5/Add.3</a> ) as well as the management response ( <a href="#">E/ICEF/2024/AB/L.2</a> );			n/a
	Para 2: <i>Also welcomes</i> the progress made by UNICEF in implementing the recommendations of the Board of Auditors, and calls upon UNICEF to take action on the recommendations pending implementation;			n/a
	Para 3: <i>Recalls</i> its decisions 2020/6, paragraph 5, 2021/4, paragraph 3, and 2023/4, paragraph 4, and requests UNICEF to ensure timely implementation of recommendations related to the management of implementing partners.		The planned actions for the pertinent recommendations have been completed by UNICEF and the related evidence/documents have been shared with the Board of Auditors for assessment and possible closure.	In progress
2024/5 Private Fundraising	Para 1: <i>Takes note</i> of the Private Fundraising and Partnerships 2024 workplan and proposed budget ( <a href="#">E/ICEF/2024/AB/L.1</a> ) and commends UNICEF for the continued efforts and developments within this area, especially regarding digital fundraising, enhanced engagement with the private sector and other innovative approaches;			n/a

<i>Decision</i>	<i>Request</i>	<i>Deadline</i>	<i>Progress and follow-up action</i>	<i>Status</i>
and Partnerships: 2024 workplan and proposed budget	Para 2: <i>Notes</i> the high, medium and low revenue scenarios for 2024, as shown in table 3 of document <a href="#">E/ICEF/2024/AB/L.1</a> ;			n/a
	Para 3: <i>Approves</i> a budget for special purpose activities of \$163.1 million from core resources for results, comprising \$85.0 million for investment funds and \$78.1 million for other private sector fundraising costs, and other resources of \$72.0 million based on the medium scenario presented in table 3;			n/a
	Para 4: <i>Authorizes</i> UNICEF: (a) To redeploy resources between the various core resources for results budget lines (as detailed in paragraph 2, above), up to a maximum of 10 per cent of the amounts approved; (b) To decrease or increase expenditures up to the levels indicated in columns I and III of table 3 of document <a href="#">E/ICEF/2024/AB/L.1</a> should the apparent revenue from fundraising decrease or increase to the levels indicated in columns I and III; (c) To spend an additional amount between Executive Board sessions, when necessary, up to the amount caused by currency fluctuations, to implement the 2024 approved workplan;			n/a
	Para 5: <i>Approves</i> an interim one-month allocation for January 2025 of \$16.3 million (or 10 per cent of the special purpose regular resources allocation of \$163.1 million), to be absorbed into the annual Private Fundraising and Partnerships budget for 2025;			n/a
	Para 6: <i>Encourages</i> the Executive Director to identify and respond to opportunities in new markets, should they arise between Executive Board sessions, and to notify the Board accordingly via informal briefings.			n/a